

Time wasting in monetary reform

BY C. GORDON TETHER

All those twenty Finance Ministers who attended last week's international monetary conference in Jamaica, we are told, went away happy with the package of new measures that emerged from the talks. Which only goes to show, one would have thought, how easily satisfied those responsible for guiding the world's monetary footsteps tend to be these days.

For, notwithstanding the semblance of calm that has recently descended on the currency markets, the world stands in increasingly urgent need of comprehensive monetary reform. And it is not going too far to say that the Kingston conference concerned itself with little more than tackling a few aspects of the problem that could no longer be ignored.

This is true, for example, of both the agreement governing the liberalisation of official transactions in gold and that related to the scheme for increased surveillance of exchange market policies to bar "dirty play" in the floating rates game.

Quite clearly, the almost total demonetisation of gold that the Americans managed to bring about by closing the gold window in 1971 and then insisting that official traffic in the metal could take place only at a totally unrealistic official parity could not have been sustained for much longer. Indeed, the increasing use of gold—valued at or near market prices—as collateral for international lending transactions showed that remonetisation was already getting under way.

Had to be done

Since there was no possible international justification for continuing to obstruct it, the new arrangements agreed at the Kingston talks would almost certainly have come into being during the present year even in the absence of Group of 20 sanction.

Again, the constant tendency for the values of major currencies to fluctuate widely in relation to one another—first one way and then the other—for reasons that, for the most part, had no connection whatsoever with the behaviour of purchasing power parity relationships, has become a major scandal. Something simply had to be done about it.

What is important in relation to the international monetary reform issue is not what is being done about it but what is not. Thanks to the sobering impact of the crisis that has hit the world, the forces that precipitated the economic turbulence of the past year or two are less in evidence at the moment. Inflation rates have been falling back from the phenomenal levels they recently

A fast pace

So far as can be seen, precious little is being done under this heading at the moment. The dollar has been theoretically replaced by the IMF's Special Deposit Receipt as the pivot of the international liquidity structure. But that is essentially a distinction without much of a difference.

The formula used for valuing the SDR means that reserves denominated in this form lose

value at the average pace of some 14 currencies, rather than one. That, however, does not alter the fact that anything expressed in SDR's is still exposed to year-by-year depreciation at a relatively fast pace. Which inevitably means that the SDR constitutes a weak point in the international monetary system at the very place where it most needs to be strong.

Nobody, it seems, is talking about that. And although it has the greatest relevance to such crucial matters as how the oil-producing countries are to be discouraged from concluding that, since the proceeds of their payments surpluses are now destined to suffer serious erosion in whichever form they are held, there is a strong argument for keeping their oil in the ground.

Another highly important aspect of the international monetary reform issue that is being similarly neglected concerns the role of the Euro-currency market in helping to produce excessive expansion in the world money supply.

It has been explained that the unwillingness of the Kingston conference to do more than pay lip service to the case for a general return to the par value system was based on "recognition that monetary stability depends on underlying international economic and financial conditions rather than the reverse." It is surely a case of which comes first—the chicken or the egg? How are we ever going to create underlying international economic and financial conditions of the kind required while providing so much scope for disorderliness to do its worst

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WINE

The black fluid of Cahors

BY EDMUND PENNING-ROWSELL

IT WAS the English, they say, motion Courante (VCC)—concerned in the Lot, who in the 13th century called their local wine "the black wine of Cahors," and the name has stuck, though the west of the town of Cahors. Central cellars were constructed, vinticultural research was undertaken, the grape variety strains were improved, and in 1951 Cahors qualified to become a Vin Délimité de Qualité Supérieur (VDQS).

"Our wine is now," he murmured with satisfaction. It was tough, tannic and highly concentrated in flavour, but then it had yet to be aged in oak barrels, and in bad years the yield may be as little as five or ten hectolitres per hectare, compared with the normal 45 allowed under the appellation contrôlée regulations. The result is a deep, dark wine, scarcely commercial unless blended with more supple stuff.

Export tax

Although the English were importing Cahors as early as the 13th century, they did so against the powerful opposition of the Bordelais, who tried every kind of manoeuvre to hinder the sale of the wines from what was known as the Haut Pays that lay to the east and south-east of what is now the Gironde; notably Cahors, Gaillac and the Haut Languedoc. Every autumn they prevented the young wine being shipped down the rivers Lot and Garonne until they themselves had had every chance to sell their own produce. An export tax was imposed on these wines, and they even forced the Cahors growers to ship in smaller barrels than used in Bordeaux, thus antagonising buyers who thought they were being cheated. Not that all this stopped the Bordeaux merchants from blending Cahors in with red bordeaux in order to improve the colour and body of their own wine.

Cahors is exclusively red, produced mainly from the Cot or Malbec grape, here known as the Auxerrois. The Malbec, employed mainly also in the Gironde, is subject to coupage, a dropping of the newly formed berries after the vine flowered, and is itself a rather tame wine. So although Cahors must include 70 per cent. Malbec, some subsidiary varieties are permitted.

Now it has never been easy for the Cahors vigneron since these restrictions were lifted at the French Revolution. As visitors to the splendid Lot Valley will know, this is much more severe, austere country than the softer, luxuriant valley of the Dordogne to the north. The phylloxera hit the region much harder economically than in the Gironde, and so did the successive economic recessions up to the Second World War. Within the past 100 years, the population of the department has been halved.

There was even a chance after the last war that there would be no more Cahors wine, although the cultivation of hybrid wines for ordinaires—Vins de Consommation.

One reason for the low price is the long shadow still cast by Bordeaux. For Cahors has much

the same clients, within and without France, as Bordeaux, which is naturally much better known. So Cahors prices have to be that more competitive. Generally they should be about the same level as second-line Côtes de Bourg or Fronsac; often they are not. When Bordeaux prices went mad a few years ago Cahors benefited and new buyers, including British merchants, visited the Lot. Much of the 20 per cent exported goes to Switzerland, Holland and Germany, but this excellent fruity wine can now be found on British wine lists, and it deserves more attention. The 1968 was 1,500 hl, compared with 120,000 hl. for the VCC. To-day it is about 35,000 hl, and when recent plantings come into full production it will be 40,000 hl, a modest enough amount, equal to no more than an average crop in, for example, Paulliac alone. However, production as well as price was given a big boost in 1971 when Cahors was awarded Appellation Contrôlée status. It could at least look Bordeaux in the face, and even perhaps, look down a little on the VDQS of the Midi.

The AC area lies in a narrow band of land, about 25 miles long and 5 wide, mostly to the west of Cahors. Parnac, now with nearly 500 members, remains the only co-operative, and it produces about 50 per cent of the total Cahors wine—as well as making a much larger amount of its members' VCC. There are also a number of fairly small private growers who market their own wine. They include Château Cayrou d'Albas, Château Parnac, Château Cenac, Château Les Boussoles, Clos la Coutale and Clos Triguedina.

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WORLD TRADE NEWS

Japan may exchange steel for Chinese oil

By Charles Smith

TOKYO, Jan. 12. CHINA MAY have an additional 2m. tons of Japanese steel products this year (in addition to "normal" purchases of around 3m. tons) as part of a package deal whereby Japan, in turn, would step up imports of Chinese oil to 10m. tons.

This proposal provides the background to a mission which leaves for Peking to-morrow under the leadership of Mr. Yoshihiro Inayama, the chairman of Japan's largest steel company, Nippon Steel. Mr. Inayama, who was in China last year to secure oil and steel, has made a name for himself as one of the leading proponents of sharply increased Japanese imports of Chinese oil.

A much less enthusiastic view of the China oil trade is taken by the Japanese refining industry and by electric power generating companies who are among the major potential consumers. Chinese oil is relatively dear and has a high water content which creates processing problems in Japan. For these reasons, and because Japan's oil needs are at low levels in any case, the refining industry has recently been arguing that Chinese oil imports this year should be held to the 1975 level of around 8m. tons.

The Inayama plan to trade off a 2m. ton increase in oil imports this year against a special sale of Japanese steel products to China apparently has the blessing of the Ministry of International Trade and Industry (MITI), which is deeply interested in expanding trade with China and in diversifying Japan's sources of oil. MITI is also in a position to exert leverage on the oil industry since the Ministry is in the process of sponsoring a series of mergers in the industry which would be backed by special loans from official sources.

Maruzen Oil, a company which is facing severe liquidity problems and which could be involved in the MITI merger plan, has expressed interest in installing some of the special equipment which would be required to process China oil.

U.K. mission to Cuba

Financial Times Reporter

A LONDON Chamber of Commerce and Industry mission leaves London on January 17 for a seven day visit to Cuba. Organised in conjunction with the British Overseas Trade Board, the mission led by Lord Ebbisham, a Vice-President of the Chamber, will endeavour to boost bilateral trade and identify future opportunities at a time of rapid development in the Cuban economy.

The 30 man mission, which included representatives of Head Wrightson, Pye, Schroder Wagstaff, Plessey, D. GEC, BP, Parike Engines, Sir William Harcourt and the Booker McConnell Group, strongly reflects priority sectors designated in the country's recently published first five year development plan.

Identifying the sectors offering best prospects for the U.K. at a recent Chamber seminar on Cuba, Trade Minister Peter Shore said that Britain "was very anxious indeed" to co-operate in developing the Cuban economy. The opportunities Mr. Shore mentioned are in the development of the basic infrastructure with particular reference to ports and communications and the re-equipping of the sugar industry and associated irrigation works.

British exports to Cuba increased, approximately in 1975 reaching £36.5m. at the end of November compared to £22.9m. in the corresponding period of 1974.

Business with Brazil conference

A MAJOR conference, "Business with Brazil," at which leading Ministers, industrialists, and businessmen from Brazil and abroad will examine the prospects of the various industrial sectors and analyse the scope for companies from abroad, is being organised by the Financial Times. It will be held in Rio de Janeiro on March 10 and 11, 1976.

Brazilian Ministers will discuss policies for dealing with the immediate difficulties of the economy also outlining their strategies for the future. They will be joined by Ministers and leading business men and financiers from Europe, Saudi Arabia, Malaysia and Japan, presenting their own assessment of Brazilian finance and business opportunities.

The conference is being co-sponsored by Varig Brazilian Airlines and the Investors Chronicle.

Iran may block Turkish credit over transit dues

By ROBERT GRAHAM

TURKEY'S DECISION to raise truck transit dues and impose new fees has aroused strong opposition here. Iran is reported to be blocking utilisation of a \$1.25m. credit package agreed with Turkey two months ago.

The extra dues and new fees have been in operation since January 1 and were introduced apparently without prior consulta-

tion. The bulk was intended for Turkish infrastructural improvements and were conditional on routes through to the Mediterranean and the Taurus mountains. These have been reported to be so useful that they have been raised to about \$1.25m. two months ago.

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OVERSEAS NEWS

MPLA vows to continue fighting in Angola

BY OUR FOREIGN STAFF

AMERICAN leaders bitterly decried their names, rank and units. In the war agreed yesterday in They were all tough-looking men of around 18 or 19. They identified themselves as Riflemen: Hendrik Potgieter, Ludwig Kotzebue and Piet Grunewald. They were attached to Pretoria's 50th Infantry Battalion and had been in Angola since December 14. They were all national servicemen and they said that they went to Angola because "they were ordered to."

Their leader, however, Prime Minister Siamese de Nascimento said that the outcome of the meeting of the Organisation of African Unity (OAU) was a "bird's eye view" of the Angolan crisis.

MPLA Prime Minister had been in Addis Ababa with five others taken capture by the South African invasion force.

Confederate sources said that the delegates were discussing a peace plan for Angola. Later, he said they had been condemned by the South African intervention.

Two of the prisoners were against the MPLA in the former Portuguese territory. Those who had been captured by Rhodesia, they said, also called for setting up a committee to study the

problem further, the sources said.

But the summit meeting was still confronted by two opposing motions—one supporting the MPLA and the other calling for a ceasefire, withdrawal of all foreign forces and establishment of a Government of national unity. Officials said earlier that each resolution was supported by 22 countries, with two uncommitted—Uganda and Ethiopia.

Many delegates were deeply moved by an impassioned appeal from Zambian President Kenneth Kaunda for an Angolan Government of national unity, conference sources said.

Dr. Kaunda said that the war was "the most serious and tragic crisis" Africa had faced in the 12-year history of the OAU.

He added: "Decisions are being made in Moscow and Washington. Our failure to find a solution here confirms that the OAU has no power to shape the destiny of Africa. Power is according to the Malanje military Pretoria.

in the hands of the superpowers regional commander. In the northern tip of the province, he said, FNLA troops still occupy Massangana and Marimba.

Reports from Kinshasa said that FNLA troops had made a night parachute attack on hostile positions near Luanda and taken hundreds of prisoners. The troops also captured quantities of Soviet weapons, according to Zaire's Zapp news agency.

In Angola, pro-Western forces were reported to be holding their positions in a partial line, and the Marxist administrators of Luanda are battling with strikes and a typhoid threat.

Since the Addis Ababa summit started, Unita and the FNLA have maintained a partial ceasefire on the southern frontlines. The unofficial truce, temporary and one-sided, was ordered last week by the two movements' leaders who said that they wanted to give to OAU a chance to find an acceptable peace formula.

In Malanje province, MPLA forces have stopped a two-pronged offensive from the south, and the Malanje civil war and the tough statements now coming out of

Indonesia seeks more oil revenue

By Jamish McDonald

JAKARTA, Jan. 12. DENT SINARU of Sinaru has given notice of an oil by his Government, to move more money out of oil companies. The giant Caltex is to be the major target. Government's budget for 1976-77 financial year begins April 1. It states that a \$250m. in oil corporate tax will come from "the reduction of gains by oil companies."

Figure given in President Suharto's speech to Parliament is the first public indication of the amount Indonesia will gain from renegotiation contracts that began early last year and is still continuing. The President said these would be effective in January. His announcement "sincerely seems to stand by oil companies' understanding of oil contracts," he said. Concerned to contract no-unilateral changes still made to contracts, still to renegotiate.

Oil companies produce 80 per cent of Indonesia's output, estimated at a million 1.6m. barrels a day, a longest-standing production-sharing contract. Caltex and Stanvac, for about 70 per cent, on under older contracts, while 32 other companies under the newer oil-sharing contracts with national oil corporations.

Production-sharing contracts are being renegotiated to fit into the new contracts with the Government. The argument that the oil above \$5 a barrel—1/4 represent a windfall for the companies.

Clash between guerillas, Army feared in Lebanon

BY IHSAN HIBAZI

A HEAD-ON confrontation between the Lebanese Army and Palestinian commandos, movement now feared here, in a deteriorating situation which evokes memories of the September 1970

conflict between the guerrillas and the Jordanian armed forces.

The immediate danger of a clash was removed when the immediate re-leased eight-tonne armoured cars and personnel carriers they had seized from the Army and the commandos may explode without warning if such incidents recur. If this were to happen, an escalation of the crisis here to more serious heights would be inevitable.

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Soviet-Japan talks start

JAPANESE Foreign Minister Kiichi Miyazawa said last night he had made no progress with Soviet Foreign Minister Andrei Gromyko in more than eight hours of talks on a territorial dispute holding up conclusion of a peace treaty, Reuter reports from Tokyo.

He said that the Soviet side appeared to be obsessed with a proposed Japanese peace and friendship treaty with China. The dispute is over four small islands of north east Hokkaido, Japan's most northern main island, which Russia occupied after the Second World War and Japan wants back.

Foreigners' respects to Chou En Lai

Peking's foreign ministry filed a statement in the ancient Foreign City in the heart of the capital yesterday to stand briefly in silence before the small flag draped casket bearing the ashes of the late Premier Chou En Lai, according to Mr. Osama El Bazi, assistant to Mr. Ismail Fahmy, Egypt's Foreign Minister.

Speaking yesterday before the Foreign Relations and Arab Affairs committee of the People's Assembly, Dr. El Bazi announced "Egypt will immediately intervene if Israel attacked Lebanon"—adding that this was a national obligation to form part of the British Indian Ocean Territory (BIOT) in 1965.

Nigerian oil

Nigeria is aiming to increase its revenue "take" on oil production by slashing the producing companies' overall profit margins by some 40 per cent, the Petroleum Intelligence Weekly reports, according to AP-DJ from New York.

Martial law

Criticism of martial law in Bangladesh has been made punishable with rigorous imprisonment for a term which may extend up to ten years, our Dacca correspondent reports. An amendment to martial law regulations of 1975 by the President and Chief Martial Law Administrator prohibits any criticism by written or spoken word.

On the purely technical level, the experts on both sides will

One African was killed and another wounded when Rhodesian police opened fire on rioting Africans in the midlands town of Gwelo on Sunday night. The police blamed the external (Muzorewa) wing of the African National Congress for the violence during which about 30 homes of supporters of the rival Nkomo faction were heavily stoned.

Three members of the Nkomo ANC issued a statement this afternoon warning

that Muzorewa political thugs

would be worried that the limited extension of the franchise

might lead to a continuing

black minority either because

of the difficulty involved in

assessing just how many blacks

EUROPEAN NEWS

Cheysson reassures farmers

By Robin Reeves
BRUSSELS, Jan. 12.

THE FAILURE of the European Community to develop its global Mediterranean trade policy would have meant condemning to death the London convention linking the EEC and 46 African, Caribbean and Pacific developing countries. M. Claude Cheysson, the Brussels Commissioner for Development Affairs, told a Press conference here to-day.

Welcoming the conclusion of negotiations on the new reciprocal trade, aid and co-operation agreements with Tunisia and Morocco, and looking forward to a similar tie-up with Algeria later this week, M. Cheysson said they showed the Community was willing to re-integrate parts of its industrial economy with non-EEC members.

The ambition of Lome was also to graft bits of the economies of the developing countries concerned on to Europe on the basis of partnership, but this required little sacrifice on the part of the Community, since the Lome countries at present had little industrial scope.

But now that the Mediterranean policy was beginning to take concrete shape with its ultimate objective of creating a free trade area between the EEC and continental industrial competitors in the Mediterranean region, the Community had demonstrated its willingness to integrate certain parts of its industrial economy with countries outside.

Backing for Moro in search for new Italian Government

BY DOMINICK J. COYLE

AS PRESIDENT GIOVANNI LEONE to-day began the constitutional procedure of consulting the Italian people to find a party which would have the right to include a "contribution" from the Communist Party, but confirmed earlier speculation that Sig. Aldo Moro, the outgoing Prime Minister, was the Party's unanimous choice to head any new administration.

Although not necessarily conditioned by it, this move was probably facilitated by the news that Sig. Francesco de Martino, head of the Socialist Party, had indicated that Moro would be acceptable to the Party. This acceptance came despite earlier reports that the breakup of the last minority coalition had resulted in considerable personal animosities between the Socialist Party's secretary and the former Premier.

President Leone will see delegations from all the political parties to-morrow, but it is already clear that the Socialists, who brought on the present crisis by supporting the Moro Government, hold the key to the question as to whether there can be a new Government short of bringing forward the general elections scheduled for the spring of 1977.

The Socialists, in a statement last week announcing their withdrawal from the Government, insisted that any new coalition administration in which they were included to be a party which gave "a contribution" from the Communist Party, but Sig. de Martino's party now appears to be dropping this pre-condition, thus making it easier for the Christian Democrats to try for a new rapprochement with the Socialists.

The Communists, too, are showing no anxiety to get involved directly in the Government process, and indeed the present crisis generally has disturbed the Communists' schedule to use the next 12 months or so in a process of trying to make more acceptable both in Italy and abroad the so-called "historic compromise," or formal arrival of the Communists in the Government.

The Socialists, meanwhile, are to meet to-morrow to formulate a series of economic measures intended to be the price of the Party's participation in any new government.

President Leone's consultations with the political parties are due to end to-morrow evening, and the consensus in political circles here is that a new Government may emerge shortly thereafter, or else that the impasse will only be resolved by new elections.

KGB men 'expelled by Danes'

THE DANISH Government discreetly expelled four KGB agents in October last year, according to the newspaper *Berlingske Tidende*. Hilary Barnes writes in Copenhagen.

The agents were mainly concerned with industrial and scientific espionage, said the paper, showing special interest in parts of the Socialist interest in trying to receive orders for parts for the American F-16 fighter jets which Denmark has on order.

The paper adds that the position of a fifth man, still in Copenhagen, is being considered by the authorities.

Antunes begins Europe tour

Portuguese Foreign Minister Mário Soares began an official visit to Hungary, the first stop on a Central European tour. Paul Lenvai writes in Vienna. On Wednesday, the Minister is expected to leave for Prague and during the week-end he is scheduled to have a meeting in Vienna with the Portuguese ambassador stationed in Eastern Europe.

Polish Bishops against changes

Poland's Primate Cardinal Stefan Wyszyński has voiced the episcopate's opposition against a new constitution which stresses the guiding role of the Communist Party, UPI reports. The Cardinal, in a speech on Sunday, said the Polish bishops have filed a letter to the Government specifying their stand on such questions as "the family and its position in the State." Parliament is to approve the changes next month.

Wider French trade gap seen

France's trade deficit could rise to around Fr.12,000m. to Fr.15,000m. this year, calling for a slight adjustment in the exchange value of the franc as well as foreign loans to finance it. Banque de Paris et des Pays

Bas said, according to Reuter.

Swiss living costs up 3.4%

The Swiss cost-of-living index at the end of 1975 was higher by only 3.4 per cent. than a year earlier. John Wicks writes from Zurich.

Bankruptcies up 21% in Germany

The number of bankruptcies in West Germany in the first 11 months of 1975 rose by 21 per cent. against the same period in 1974, according to the Federal Statistics Office quoted by UPI.

New Oslo Cabinet

Norwegian Premier-designate Odvar Nordli announced his new Cabinet team and said there would be no change in Norway's foreign and domestic policies, Reuter reports from Oslo. Mr. Nordli, 48, who succeeded Mr. Trygve Bratteli, has dropped six Ministers in the Bratteli Government while two others have been given different posts.

Maltese prepare

Malta's opposition Nationalist Party is preparing plans to find the funds and provide for Malta's defence after Britain withdraws completely after 1979, Godfrey Grima reports.

HEALTH SERVICES IN GERMANY

Feeling a bit queer

BY ELGIN SCHROEDER, IN BONN

THE WEST GERMAN health service is running into troubles like the British, though the issues are admittedly very different.

The Bonn Government is alarmed by the spiralling costs which threaten to be nearly twice as high in 1978 as in 1974. All parties in the Parliament agreed that something must be done, but there is no agreement on who is to blame for this state of affairs or what to do about it.

The Christian Democratic opposition criticises the Government for the continuously increasing burden of the compulsory health insurance system.

It demands a concrete decision that citizens should take on more responsibility for their medical bills. The coalition partners, the Social Democrats and the Free Democrats, quarrel with growing heat about the introduction of a cost freeze or of a greater direct control by the patient to control his treatment.

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Paris to buy 'a little' IMF gold

BY RUPERT CORNWELL

FRANCE will buy gold from the Fund's 20-member interim committee in Kingston, market intervention in the past of the 25m. ounces of the Fund's stock which has been allotted to the Bank for International Settlements acting as agents.

The whole question will boil up their currency committee, which has been meeting informally to night by the Finance Minister, J. Pierre Fourcade, the reception of the Group of Ten Central Bank governors in Basle, where they have gathered for a regular, but an effort to keep the price of gold reasonably near what the BIS.

According to M. Fourcade, the Bank of France would "buy a little"—perhaps in some two months' time when the first IMF purchases would be to adjust the gold/currency ratio of the country's reserves. Although the Bank of France itself does not drop too far under the BIS.

Under the agreement reached

ties here consider that exchange rates will be determined by the 25m. ounces of the Fund's stock which has been allotted to the Bank for International Settlements acting as agents.

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PARIS, Jan. 12.

Dutch business leaders protest

By Michael Van Os

AMSTERDAM, Jan. 12. CHAIRMEN of nine Dutch-based international companies have taken the unprecedented step of writing a joint letter to the Government and Parliament in The Hague to express their "great concern" about the national Dutch economic situation and certain "dangerous trends."

The nine, whose companies include Shell, Philips, Akzo, say in today's declaration, which amounts to a sharp attack on many of the Centre-left Government's economic policies, that the proposals were often unstructured and therefore went deeper than the effects of the international recession.

Solutions must urgently be found for the big rise in wages costs—taxes, social premiums, Government levies, and so on—without exerting undue pressure on incomes.

A "radical change" in the Dutch entrepreneurial climate with a "positive approach" to business in Holland is needed, while avoiding policy declarations and pronouncements that could undermine the confidence at home and abroad in the opportunities offered by Holland.

Thirdly, the chairmen urge a joint effort from all social partners aimed at a policy to secure full employment, prosperity and welfare in the future.

The declaration adds that Holland is a small country and more dependent on foreign trade than almost any other. But in recent years its competitive position has sagged considerably and so has company profitability. As a result, renovation and expansion is being seriously impaired by the financially weak state of companies.

Three admit consultancy link with Gulf

By Michael Van Os

AMSTERDAM, Jan. 12. THE ISSUE OF CONSULTANCIES for Parliamentarians is being hotly discussed in Holland to-day. This follows the admission by three well-known Dutchmen, including an MP, to-day that they acted as consultants to the U.S. Gulf oil company in Holland between 1972 and mid-1975 when the company was the subject of very negative publicity. It had largely been caused by major environmental problems involving Gulf's new ethylene plant at Rotterdam, which at one stage was due to be closed down by the local authority.

The revelations follow the U.S. report by a committee headed by Mr. John McClosky about possible political payments made in the past by Gulf, and naming the three Dutchmen.

The men are Mr. B. Roolvink, a senior member of the "anti-revolutionary" party A.R., which is a coalition member and whose parliamentary chairman was unaware of the consultancy, Mr. Norbert Schmitz, Foreign Minister in previous cabinet, and Mr. Gerrit Hooftendijk, editor of *Elsevier's Magazine*, Holland's biggest weekly news magazine. They issued to-day's statement after speculation appeared in the Press.

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CHRYSLER
UNITED KINGDOM

Only half rail system is basic, says Marsh

BY JAMES McDONALD

THE "BASIC" railway system was probably a little over half the present route mileage, Sir Richard Marsh, chairman of the British Railways Board said in London yesterday.

He told the Chartered Institute of Transport that another effort by the Board to stimulate progress towards a long-term transport policy was being undertaken.

"It is clear that we cannot continue in a situation where vast sums of public money are poured into an organisation, the objectives of which are clear to no one."

Allocation of resources to the railways and the political-social aspects of railway policy must be, ultimately, the responsibility of the Government.

"My staff have been engaged in an effort to identify the basic railway, that is to say, that part of the railway activity about which there is little controversy—the heavy long-haul freight traffic and the financially attractive inter-city services."

Although the basic railway was rather more than half the present route mileage it carried a much higher proportion of traffic.

"It would still not be viable in a conventional commercial sense but because it would consist of those activities for which railways are clearly best suited, it would be cheaper."

"There is much talk when drift into a position where it was

discussing the railway of route mileage that it is sometimes forgotten that the crucial argument is not mileage but the amount of support the community is prepared to provide. It can only do this if it is given some indication of the specific services it is purchasing."

"It will then be for the Government to spell out the non-commercial objectives which should determine the future of those activities which cannot be admitted within the definition of the basic railway."

This would allow British Rail, for example, to discuss rationally the case for—and the cost implications of—providing services in Scotland and Wales.

"It would enable us to discuss rationally the scale and quality of the London commuter services. I am convinced that if we do not move rapidly towards a more rational service for the railway we will be faced with a system

the quality will decline as the cost rises and the long-suffering taxpayer will be faced with even less value for his hard-earned cash than he gets at present."

Although any Government had a natural urgency to see positive achievements within four or five years, an industry on the scale of British Rail must look much further into the future.

It was extraordinary that any business should be allowed to virtually complete its review of



Mr. Elliot Richardson, the U.S. Ambassador, and Sir Richard Marsh, chairman of British Rail, open an exhibition of mini-computers and peripherals at the U.S. Trade Center.

All these Securities have been sold. This announcement appears as a matter of record only.

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WOOD GUNN

TAMAICHI INTERNATIONAL (EUROPE)

January 18, 1976.

Surplus likely for Post Office

By Donald Maclean

THE POST OFFICE expects to make a surplus in the current financial year in its overall activities, and looks forward to the 1976 calendar year "with much more confidence than in 1975."

The composition of the committee to review the Post Office was announced yesterday by Mr. Eric Varley, Secretary for Industry, two months after the appointment of its chairman, Mr. C. F. Carter, and almost five months after the decision to set up a review body was announced.

At the same time, as part of a series of announcements affecting the Post Office, it emerged that a £700,000 telephone exchange at Rochdale was to be left empty for as much as two years.

In the Post Office Corporation's staff newspaper, Sir William Ryland, the chairman, predicts another hard year for the corporation, but says that there is also a bright side.

to Burn ian deal Anker to hand over job it MEPC to Thorley

QUENTIN GUARDHAM, PROPERTY CORRESPONDENT

MEPC property group has joined Sir Gerald Thorley, chairman-elect and former man of Allied Breweries, a stop-gap managing director on the resignation of Peter Anker. Mr. Anker remains with MEPC to see its North American ties.

Gerald will succeed Mr. Anker on March 1 and at the end of March will also take the chairmanship from Sir Henry Johnson. "It's not a vacuum in our young director wishes to go north America," said Sir Gerald yesterday.

The group will now start looking for a new managing director and Sir Gerald, aged 40, a chartered surveyor, said he thought his active role would last this rather than years. "There were still a lot of problems at MEPC. We are with an inability to get

thoroughly funded, high interest rates and to some extent, stagnating sites."

Mr. Anker, who made his reputation running the group's Canadian subsidiary, was appointed in 1972. He will remain on the Board and "assume new responsibilities" for the operations of MEPC in the U.S. and Canada.

The stock market saw little significance in the changes. MEPC's shares fell 10p in line with the sector to finish at 540.

Mr. Anker said that relinquishing the managing director's role was a difficult situation, but it is a positive move because North America is one area of activity which is still expanding.

He will negotiate a new contract (his last year's pay was £32,000) and will follow outside interests such as social housing, in which he is chairman of the trustees of the World of Property Trust. He has

Men and Matters, Page 16

Employers' State pension cost details published

ERIC SHORT

GOVERNMENT Actuary published his proposed method of calculating the premiums which set out the employers of buying their rates back into the proposed Pension Scheme.

Department of Health and Security has circulated his memorandum to the industry, and has indicated on the proposed.

It is likely to arouse

an employer buys back a State scheme, he will realise some or all of his of his occupational scheme and pay over the of the State scheme.

Government Actuary is to draw up a set of rules to relate the cost of both to the nature of fund portfolios, and to set conditions at the time

of tick.

an investigation into the of pension fund is, the Government is assuming that a split is 50-50 fixed-interest and fixed-interest, and fixed-interest represent the correct proportion.

He invites comments and suggestions from the pensions industry. They should be sent to the DHSS by February 9.

Scottish Daily News ff to fight on

AT the Scottish Daily News' first workers' daily newspaper, founded in November, yesterday repeated the offer to stop the newsheets from being sold.

James Whitton, had anyone wishing to buy it in Albion Street, as a going concern to him.

bitton was away from his office and his staff to comment, but it is said that there has not offered—although, Robert Maxwell, who launched an evening edition in Glasgow, has been in touch with the newspaper folded has now become a weekly edition.

n. Government scheme sort waste material

VERNMENT will spend over four years on a sort waste material plant to be set up. The plant would be set up in Tyne and South Yorkshire councils. Mr. G. G. Environment, Under said yesterday, a plant would take about a year, and at least ten tonnes of ferrous metal and a shredded paper and plastic-rich residue suitable for fuel conversion. The other would test mechanical sorting over a wider range of materials.

Mr. Oakes said that in an Environment Department experiment a mechanical sorting plant had extracted paper, metal and glass and a paper and plastic rich fraction suitable as fuel. It had employed conventional technology.

ntally ill 'ignored'

ocal authorities are the plight of the sick—and breaking the process, according to Smythe, director of voluntary body looking after mentally ill discharged patients.

Yesterday that the are relying on local hospitals and boarding houses to provide for people with a wide range of needs. Local authorities can provide homes and unstaffed hostels, residential places for the mentally ill, and ensure certain minimum standards.

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A research officer is sought to assist with the preparation of the unit's publications and the publishing section of the Financial Times. The unit specialises in matters relating to banking and finance. The post requires intelligence as much as ability, and a good knowledge of banking and finance is essential. Previous reading experience is desirable, and a salary of £2,000 per annum is offered. Send brief details of age and experience to Mr. Alan Barker, Research Unit, Bracken House, 10 Cannon Street, London, EC4P 4BY, quoting Reference Number 01-248 8000.

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London Office**
NOTICE IS HEREBY GIVEN that with effect from 13th January, 1976 and until further notice, the Standard Deposit Rate on sums lodged for a minimum period of 7 days will be 5% per annum.

GOURET

GALLIPOLI RESTAURANT, of Old Broad Street, EC2. Open every day for lunch. Dinner, 12.30-2.30, 7.30-10.30 p.m. twice nightly at 10.30 p.m. and 1.15 a.m. Mon. to Fri. £3.75. Tel. 588 1922.

PUBLIC NOTICES

**ACQUISITION BY EUROCANADIAN
SHIPBUILDING LTD.—
SUBSTANTIAL MINORITY**
PURCHASE WITHY & CO. LTD., The Shipbrokers and Merchants' Committee, Mr. Shirley Williams, Secretary of State, the provisions of the Fair Trading Act, and the Commission's decision and the acquisition by Eurocanadian of a substantial minority shareholding in Furness Withy & Co. Ltd. The Commission has been asked to investigate and report whether the proposed acquisition would result in a merger or combination, or in a merger or combination with another, which it carried out or would carry out, in a manner which would result in a merger or combination in breach of the Act.

The Commission is to be constituted on May 1976, the period allotted for the original reference to be completed.

The original reference also includes an investigation into arrangements in progress or contemplation which would result in a further merger, situation.

1. JAWS (A), Daily 1st perf., 1.15 a.m. 1.15 p.m. All seats sold tonight.

2. JAWS (A), Daily 2nd perf., 2.00 p.m. 2nd 3.00 p.m. All seats sold tonight.

3. THE TOWERING INFERNO (A), Sat. 1st perf., 2.00 p.m. 2nd 3.00 p.m. All seats sold tonight.

4. PRINCE CHARLES, Leic. Sat. 4.15 p.m. 5.15 p.m. 6.15 p.m. 7.30 p.m.

5. ENTHRALLED (AA), Sat. 2nd 2.15 p.m. 3.15 p.m. 4.15 p.m. 5.15 p.m. 6.15 p.m. 7.30 p.m.

6. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

7. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

8. PRINCE CHARLES, Leic. Sat. 4.15 p.m. 5.15 p.m. 6.15 p.m. 7.30 p.m.

9. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

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11. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

12. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

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14. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

15. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

16. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

17. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

18. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

19. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

20. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

21. THE COUNSELLOR (X), Sat. 2.30 p.m. 3.30 p.m. 4.30 p.m. 5.30 p.m. 6.30 p.m. 7.30 p.m.

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FINANCIAL TIMES REPORT

Tuesday, January 13 1976

COMPUTER SERVICES

In spite of an encouraging year in 1975, the computer services industry still has a number of obstacles to overcome, not least its own reticence in proclaiming its wares.

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IT is difficult to allow for the full inflation, the influence of the pound on Europe and the latest government's official figures of a 25 per cent growth of the U.K. services industry in just past is little short of 1975 is likely to be in the region of £170m, an appreciation of new equipment well above the revised 1974 of £128,000,000, outraging according to the general of the Services Association. Benjamin is the way in productivity, measured in per capita, is leaping for an increase of 10 per cent in manning. Money for software support is increased from just 00 to just over £8,000

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COMPUTER SERVICES II

The European connection

THE EUROPEAN presence of governments within the computer service industry is emerging in different ways. First, the experience of cross-national alliances is providing useful facts on the commonality and special features of each country in Europe. Secondly, the formation of the European Computing Services Association (ECSA) during recent months is giving some formal shape and articulate voice to the needs of computer service activities.

Thirdly, the active role of the EEC directorates in applying computers, promoting studies of computer related topics, and backing EEC-oriented issues in computing and telecommunications matters is concentrating attention on computer service functions.

For instance, Christopher Layton, who is charged with EEC responsibilities in both telecommunications and computers, has recently secured the agreement of the European telecommunications authorities to the evolution of a schedule of harmonisation on policies.

Layton is, in a sense, in the hands of these authorities and their view that harmonisation is realisable is crucial. For the computer service industry this means that eventually (and the time scale envisaged may be too subject of fierce debate by ECSA) even the vexed question of tariff policies could come within a European framework rather than narrow national issues.

In the shorter term the way that EEC institutions seek to apply computers and the technical standards of data transmission may be more relevant matters for ECSA - EEC dialogues. "Just as most of the

have been criticised by the a £5m computer system companies for their tract in the Middle East as a British gain.

Since much of the equipment to be used will come from U.S.-owned makers of small computers this largest ever export order for computer service functions is a dramatic sample of the delicate mix involved in wearing a European hat in the computer service arena.

Other matters of policy have also created a drag on the European image of the computer service sector of functions. For many years past the U.K. firm of Computer Analysts and Programmers has had an alliance with CAP France and joint ownership of communication policies has already been mentioned. This does not simply affect the bureaux operators who run remote computing services across national frontiers but also falls on those which design and build networks which need to run in equivalent fashions in a number of different countries so that their software advice and implementation can be cost-effective.

Basically the U.K. CAP sticks to being a kind of professional partnership in the manner of accountancy firms, while the French have changed into an industrially backed group similar in nature to many process control engineering houses. Both kinds of organisation have successes behind them to support their differing philosophies, but the point was made via the CAP Europe split that the two styles rarely mix well. Within both the U.K.'s Computing Service Association and the European Computing Services Association there are leading voices from both camps and there can be agreement on how governments should deal with both the CAP monitor policy in Europe.

A sample of what is involved came recently from Scientific Control Systems, the U.K. computer service company which is a subsidiary of BP. Scicon (as the firm is generally called) operates with links in France and Germany, but

However, it does seem that expertise in these matters marketing, there are still probable that a rough ride is may be restricted to com-new entrepreneurs of ahead for any civil servant or agencies with a narrow national service side of computing a politician who is simple-minded enough to ignore the differences and different roles played by the computer service firms or the competing styles of organis-

ing computer service groups with a pan-

ning innovations.

Given that the validity of Office overheads are due mainly functions in computing systems is held to be equal to that in most countries in Europe, the first growth will be seen in creating product markets for software end services. An alliance has been formed between France, W. Germany, Italy and Britain which has resulted in a Brussels-based firm acting as a fully European entity.

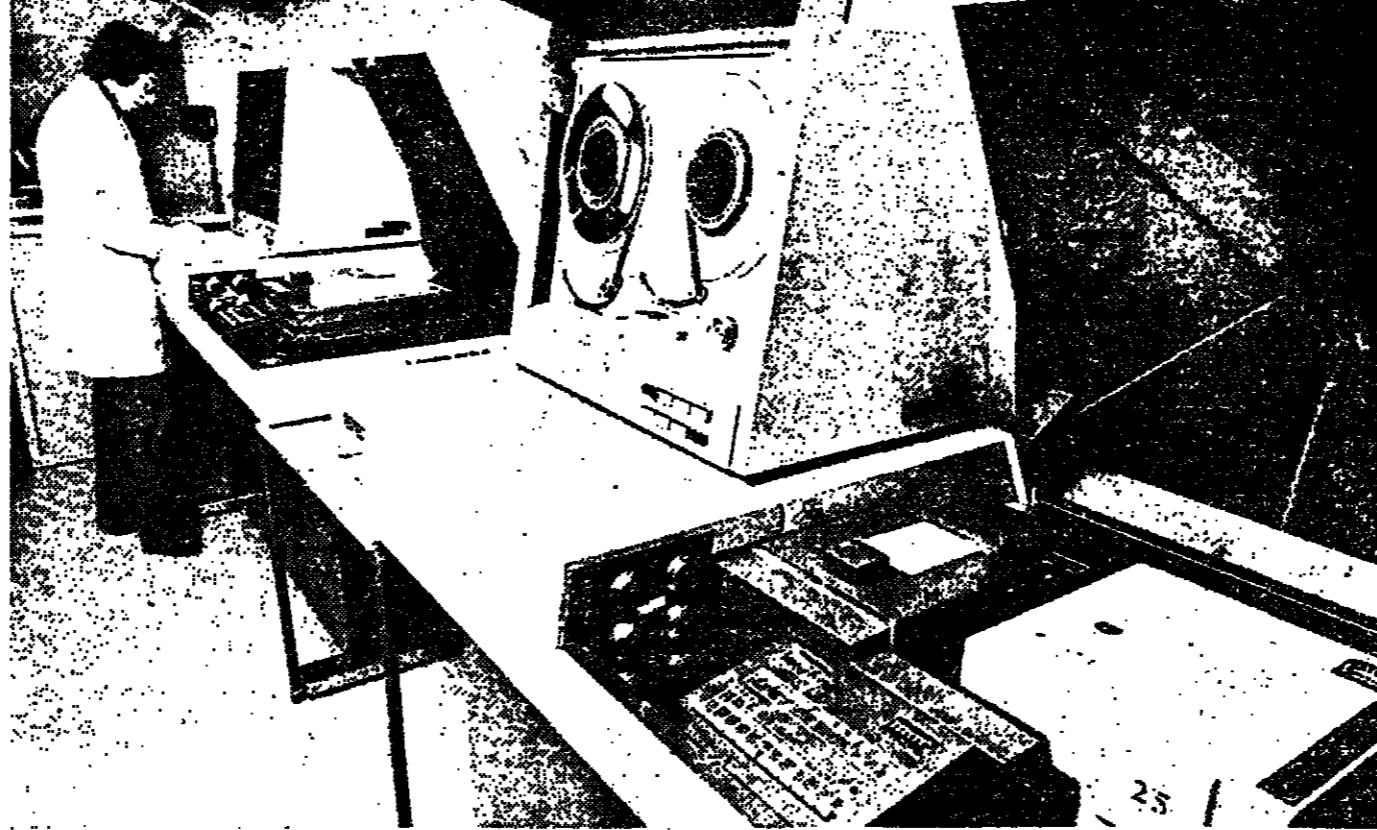
The U.K. partner in this venture, launched only two months ago, is Triad Computing Systems, which is supported by minority backing through BOC, and is now marketing a novel text handling system called Scrapbook developed by the National Physical Laboratory in its original form. This shows the importance of a European network in creating a viable market pattern for new service products with a European skill heritage.

For there is little doubt that computer-based systems for handling textual material are likely to be a major growth market throughout Europe within the next five years. If there are few European firms with the resources of Xerox and IBM to carry out international

For the overhead currently experienced in bending to local national standards is horrific and discourages policies which are seen as progressive by companies in the service sector.

This same need for harmonisation within Europe will also be felt in service companies which design commercial and governmental systems affecting personal data. The legal aspects of the privacy issue over the use of computers is currently up for national debate in the U.K.

Unless there is gradual progress towards commonality of treatment on personal data files in computers throughout Europe the growth of some na-



The operations room at the City branch of Eurocom Data.

Software houses

CONTINUED FROM PREVIOUS PAGE

caused him to think more seriously about staff recruitment and training, and preservation of the "elitist" image suggested by the company's classical name, and its specialisation in esoteric subjects such as real-time systems. "We once took on a contract that left us no option but some last-minute body shopping—and we fell flat on our faces. It's a lesson we shall not forget." His firm recruits only those with high technical qualifications, but deliberately allows "absorption" time to allow them to identify with the company. "As we grow, we shall split into several small

character through extensive growth and a variety of vicissitudes. During a financial crisis some years ago, it was acquired by Simon Engineering. "We are most fortunate in our parent," commented Mr. Adams, "because it has voluntarily confined its role mainly to that of banker and financial adviser." SPL's method of working—on a pool basis, setting up special teams to cover whole assignments or various phases of these both here and abroad—helps company members keep in touch. Furthermore, it insists that managers attend London meetings at least four times a year and that each staff member has an annual fortnight there in internal technical side of the company.

Effort

"One thing we have to accept," says Mr. Donker, "is that as we got bigger we have had to devote more thought, effort and money to maintain the firm's identity. For instance, we now employ three full-time people on staff relations in London alone. We hold frequent management meetings and large staff conferences. Unless you consciously do things like this to pull people together, you end up with an assortment of individuals who know little of what is going on in the company at large and could begin to regard top management as 'they.'"

SPL International, which in more than 10 years' life has learned the hard way the importance of what its managing director, Peter Adams, calls "hard-nosed business management," has, he believes, successfully preserved its individual

character through extensive growth and a variety of vicissitudes.

Summarising, the consensus among the software companies questioned was that the way to maintain individuality through expansion is initially to be highly selective in areas such as staff recruitment and choice of products and to consciously foster the corporate approach through internal contact. Meinard Donker of CAP believes it unlikely that any British firm will, even with expansion, grow into a really large corporation in the near future. "When that happens you have a different animal and different problems."

Laura Tatham

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PARLIAMENT



Steps to boost investment this week

By Justin Long, Parliamentary Correspondent

THE GOVERNMENT will announce later this week further steps to stimulate industrial investment. These steps will be additional to the £200m economic package put forward just before Christmas. Mr. Denis Healey, Chancellor of the Exchequer told the Commons yesterday.

Reporting on the outcome of last week's International Monetary Fund meeting in Jamaica, Mr. Healey claimed that economic successes of the Government had won the support of the International Monetary Fund, and its members, including the United States, France, Germany, Italy, Sweden, and Australia.

There was an "impressive success" of the £5 pay limit, now envied by a large number of governments, declared the Chancellor. There was the "very significant advance on solving balance of payments problems," and, thirdly, the evidence of Britain's ability to ride through the world recession with lower levels of unemployment than most of her competitors.

The Chancellor ruled out any prospect of an early return to fixed exchange rates, pointing out that this was the view of the overwhelming majority of members of the IMF. That view would have to be reversed by 85 per cent of the organisation's membership to secure the reintroduction of rigidity to the rates of exchange.

From the Opposition front bench, Sir Geoffrey Howe, "shadow" Chancellor, contended that there was some mystery about Mr. Healey's role in Jamaica. He had been reported as having accused third world countries of blackmail in their demands on the Fund. But there was also the question of whether the Chancellor, acting on behalf of Britain as a debtor nation had himself assumed the role of blackmailer.

Stability

Mr. Healey rejected both accusations as "initially untrue." He also dismissed the suggestion that the measures announced by the IMF would fuel further world inflation.

From the Tory backbenches, Mr. Norman Lamont (C. Kingston-upon-Thames), urged the Chancellor to "stop telling countries like America and West Germany on their obligation to reflate their economies."

The Chancellor said he trusted that those countries would fulfil their undertakings given at Rambouillet, and he thought it would be wise to support them in the undertakings.

In his statement, Mr. Healey dealt with the exchange rate arrangements. There had been emphasis on the objective of stability, he said. This required the collaboration of all countries with each other and with the IMF and provided a framework for the possible re-introduction of a par value system in future.

But the arrangement recognised in a realistic manner the need for individual countries to be able to choose, within the framework of international co-operation, the basic exchange rate system they preferred.

These formal proposals were to be supplemented by greater practical collaboration between countries with leading world currencies over the day-to-day management of their exchange rate relationships.

On gold, the agreements already reached provisionally at the end of August, 1975, were confirmed. The role of gold as a central standard of value would cease and it would be replaced by the special drawing right, said Mr. Healey.

'Empire' stays for honours

THERE SHOULD be no change in the name of traditional honours referring to the British Empire. Mr. Harold Wilson, the Prime Minister said yesterday in Commons without a smile.

Mr. Lennox-Boyd, Labour and St. Pancras 1, had asked him to consider replacing honours referring to the Empire with honours of a more contemporary name.

Mr. Wilson replied: "Suggestions of this kind have been considered from time to time, but we have not attracted any particular support. The balance of advantage remained in public opinion, against either a change in the traditional name or the setting up of a new order."

Coal stocks higher

COAL STOCKS amounted to 31.5m. tons on December 20, 1975. Mr. Eddie, Under Secretary for Energy, stated in the Commons yesterday.

He described this figure as rather higher than in normal years in the recent past due to the prevailing low demand for energy.

Objectives for Ulster peace

BY PHILIP RAWSTORNE

THE GOVERNMENT yesterday promised determined and sustained action to strengthen security in Northern Ireland—and called on Ulster's politicians in return to renew the search for agreement on a power-sharing administration.

Without success in both objectives, the future of the Province held little hope. Mr. Harold Wilson told the Commons.

Gravely hushed in recognition of yet another critical stage in the development of Northern Ireland policy, the Commons gave overwhelming support to the decision to recall the Ulster Convention.

Its first report, said Mr. Merlyn Rees, Ulster Secretary, did not command sufficiently widespread acceptance throughout the community to provide a new system of stable and effective government. But the progress that it had achieved encouraged the Government to believe that an

administration providing some form of partnership and participation could be evolved.

There was, however, little sign of optimism on the Commons benches—and even less after Mr. Rees had given the Convention only four weeks to accomplish its task.

But Mr. Rees insisted that there was a firm foundation of agreement on which to build—and the situation in Northern Ireland demanded that a stable government should be built quickly.

"We have every right to look to the Convention to provide that measure of agreement which will deprive those who pursue their violent ends of the basic political disagreements on which they thrive."

Mr. Airey Neave, Conservative spokesman, agreed, showing markedly more enthusiasm after the reassurances about security provided by the Prime Minister.

County Armagh, said Mr. Wilson, was being treated as a Special Economic Area and he justified his capital letters with a list of the increased security measures being taken. With the urgent and close co-operation of the Irish Government, every effort was being made to stamp out cross-border banditry and murder.

Mrs. Margaret Thatcher, the Conservative leader, welcomed the Government's action. It would have the full support of public opinion for any measures that were necessary, she said.

Mr. Edward Heath, the former party leader, suggested that nothing less than absolutely overwhelming force would be required to defeat the "real and brutal terrorism."

Whatever was needed would be done, Mr. Wilson assured them. But he repeated, as he made way for Mr. Rees, that security measures alone could not safeguard the future of the Province.

Republic equally set on stamping out cross-border banditry — PM

A NEW information system for the Army's use in Northern Ireland, based on automatic data processing, was announced by the Prime Minister in the Commons yesterday.

In a statement on further moves against terrorism, Mr. Wilson said that murder and violence had reached a new peak in South Armagh in the first few days of this year and the Government were right in treating the whole of the county as a special emergency area. "The security forces have stepped up their activity throughout this area."

Giving examples, Mr. Wilson said there were more check points for vehicles and people. "There is a much more extensive use of personal identity checks. These increased checks inevitably cause some inconvenience, but they must be accepted in the interests of the safety of the community as a whole."

Surveillance operations would be increased, particularly along the border, and powers under the Prevention of Terrorism (Temporary Provisions) Act, 1974, to question people within a mile of the border would be used more extensively.

Mr. Wilson said that the border had made it necessary for major house searches in the area. But there is no intention of harassing the civilian population.

"Existing powers to arrest and question suspects are sufficient, and they will be used to the full in this area with a view to bringing people to justice before the courts. There is no intention of arresting people at random."

Replies to Mr. Jeremy Thorpe, the Liberal leader, Mr. Wilson said he had proposed that there should be talks between the main parties in the Commons including those from Northern Ireland and that these talks should be regular. He hoped the proposal would be accepted.

He told Mr. James Moloney (U.U. Antrim S.), "There is no question of our marking time while awaiting any constitutional solution.... There will be no future for Northern Ireland unless first we have really effective security against terrorism and a viable and acceptable political solution."

Mr. Kevin McNamara (Lab., Hull Cent.) asked whether increased security would be concentrated only on the border since "the real problem is one which is indigenous sectarian violence from both sides of the community within the county."

Mr. Wilson said there was evidence that those responsible for the killing of the 10 Protestants had probably only been in Northern Ireland to commit the murders for a total of one hour. "Therefore we must take the border question seriously."

But we must be sure that any measures we take will be effective and not merely consume manpower without hindering the gunmen."

Mr. Wilson paid tribute to the co-operation being received from

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But we must be sure that any measures we take will be effective and not merely consume manpower without hindering the gunmen."

Mr. Wilson paid tribute to the co-operation being received from

police to a new Northern Ireland legislature and executive."

He would soon publish the working party report on complaints against the police and hoped shortly to put before Parliament a bill to provide a new independent commission procedure for the police.

He added: "There is a great danger to this country that the people who face what they imagine to be the problem of Northern Ireland are being encouraged to turn away from it. In this worrying and supine attitude lie the seeds of a more terrible disaster."

Anybody who had been to Ulster could have no doubt that withdrawal of the Army would lead to disaster. "The withdrawal was wanted only by the Provisional and Official IRA, not by ordinary people."

"Any talk of withdrawal at present gradual or otherwise, would be very damaging in the morale of ordinary people in Northern Ireland, let alone the security forces."

"If these requirements can be met, then we could be in sight of a government within Northern Ireland which is common ground. We all hope that the Convention can make progress on these matters within a period of four weeks."

Mr. Rees emphasised that this would continue to be a grave mistake. It would solve nothing. I have no doubt that withdrawal, abandonment of our responsibilities to citizens of the U.K., would precipitate violence on an even greater scale than we have seen so far," he said.

"Withdrawal would be a shortsighted policy, but above all an irresponsible policy. Equally, a united Ireland is not in the gift of this Parliament."

There was no easy way out of the entrenched and intricate problems. Para-military forces on both sides behaved with savagery, and reacted with savagery. "They are not taking part in some theoretical discussion in a drawing room or a weekly editorial conference."

Mr. Rees said that continuing and appalling violence had undoubtedly added to the groundswell of opinion in Great Britain that we should withdraw and leave Northern Ireland, whether Catholic or Protestant.

The Government is in no doubt that this would be a grave mistake. It would solve nothing.

"Arrangements for co-operation should evolve positively and naturally as and when the need for them arises." Parties in the Convention agreed in principle that a future Northern Ireland administration should have responsibility for law and order.

The Government considered it an essential prerequisite that all members of a Northern Ireland Government should publicly support the security forces.

So long as the Secretary of State remains responsible for security, responsibility for law and order should be shared between the U.K. and the Republic.

"Once the Army in Northern Ireland has been reduced to a minimum, the Government had to find a way which would involve both the Government and the communities in government."

LABOUR NEWS

Steel industrial action threatens to spread

BY LORELIES OSLAGER, LABOUR STAFF

INDUSTRIAL action threatened decided against strikes, but the concessions it made has spread to Wales yesterday called for rejection of the week.

The latest unrest in Wales at the Torside and Velindre works in the tin plate division over the British Steel Corporation's labour-saving plans, but their decision appears to have been largely influenced by the shopfloor leaders of about 20,000 Scottish steel workers decided all-feeling generated by BSC's earlier actions.

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The Executive's World

Volkswagen expects a profits recovery this year. Terry Dodsworth describes

The post-Beetle age of VW

SEVEN MONTHS ago, Herr Hert Schmoecker became chairman of the management Board Volkswagen at a time of unparalleled crisis. After three decades of virtually uninterrupted growth the company had already plunged into a massive £140m loss, the consequence of an expensive crash development programme during a period of dramatically falling markets. Borrowings had risen alarmingly, bitterness was going on between the management and workers, and morale had ebbed away.

The situation has been transformed since then. This year the company is set to return a profit—modest one, according to Herr Schmoecker, "a figure that will impress us to where we came in." The new model range almost all on stream and winning acceptance, with the Golf established as one of the best sellers in the new generation of European cars. A high redundancy programme has been pushed through, stocks reduced and borrowings cut back to normal again.

Strength

Despite underlying financial strength from profits salted away in the Beetle era, there little question that VW's immediate problems were acute a year ago. Short term borrowings had risen to £3.6bn. (£322m.) from £2.8bn. (£30m.) a year before and DM 1.9bn. (£360m.) in 1972, long term debt nearly doubled in a year DM 1.7bn. (£322m.). According to Herr Schmoecker, the company's liquidity had deteriorated to a point where there was a danger of strangling itself.

Fluidity problems having acted the "upper limit" of its growing facility. At the same time, VW was selling 220,000 cars a year in America, a market which had been at the root of the group's idea of success in the 60s. Stocks of unsold cars were too high (which partly counted for its high borrowings), and it seemed that the rigid market held out little hope of a pick up in sales. In addition, the company which had itself a by-word for production efficiency had become renamed.

There was one bright spot in the picture of gloom. Against the odds, Herr Schmoecker's predecessor Herr Rudolph Leder had bulldozed through a complete new model range to come over from the ageing Beetle in the space of three years. He had forced through Audi), has allowed VW to almost all the design and development of the new cars. Profits have deliberately been switched to the Audi model product. The new large Audi, due sometime this year, for example, will not have a Volkswagen version—unlike, for example, the Audi 50 (the VW Polo) or the Audi 80 (the Passat).



Herr Hert Schmoecker with new VW Golf.

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Other questions which remain on the drawing Board for VW are diversification and co-operative manufacturing ventures. On diversification, Herr Schmoecker is notably cool. VW's future will be decided by its ability to make motor cars, he says, although there are "vague" discussions going on with MAN, the West German truck manufacturer, about some form of link between them.

On co-operative manufacturing of components he is much more positive. This, he argues, is the way forward for the European industry rather than more mergers, and VW is having discussions with other companies on such joint ventures.

The main problem confronting Herr Schmoecker this year, however, concerns the question of whether or not VW should build an overseas assembly plant in the U.S.

The decision could produce as traumatic a reaction as last year's redundancy programme, for instance, much more stringent cost analysis is being applied than in the days when only the best was good enough for the Beetle, and somewhat stricter budgeting devices have been imposed throughout the company.

The new model programme is already mapped out and costed with these objects in mind until the end of the decade. Barring the most unforeseen circumstances, there will be no repetition of the crash DM 2.5bn.

(£475m.) investment programme which saw the new won or lost on the grounds of range of cars onto the road, quality and there is no doubt. That was necessary and brilliantly executed, says Hert to improving its products after Schmoecker but was far too a spell when standards dropped during the introduction of the new range.

He also argues that there is no reason why VW should not of the main shop floor issues move to a more measured pattern of model introductions, system of quality audits in despite the argument of many which models are taken off the production line during each sudden introduction of the new shift, the faults identified, and range, VW will be faced with individual workers shown new range. This is now one of the main shop floor issues move to a more measured pattern of model introductions, system of quality audits in despite the argument of many which models are taken off the production line during each sudden introduction of the new shift, the faults identified, and range, VW will be faced with individual workers shown

the awkward problem of finding replacements all at the same time. The new measures on cost control have been designed to give a careful allocation of funds for research and development over the next few years and give VW a more traditional method of model introduction.

On the model side, one of the main immediate objectives will be to give more differentiation to the Audi marque as the group's up-market product. The new large Audi, due sometime this year, for example, will not have a Volkswagen version—unlike, for example, the Audi 50 (the VW Polo) or the Audi 80 (the Passat).

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The battle in America, where the Japanese car manufacturers

Dow's women have chance to step up in the world

AST THURSDAY evening a small group, and to in general in evidence. But what was fortuitously — with the arrival of Ms. Maag faced an all-male spread the gospel that women interesting about the event was, at a phase of the programme which requires the company to look increasingly outside its own confines for women staff at management level.

Ms. Maag has masterminded the programme in Europe since its inception four years ago — with a counterpart in the U.S. Mary Lou Dennison. The plan originated from Mr. C. Benson Branch, who took over Dow chairman five years ago. Prior to his initiative women in Dow had been barred from virtually everything except secretarial and very junior administrative positions.

The programme forms part of a wide policy of improving human relations — something Dow feels it has succeeded in doing for close on 80 years—but as Ms. Maag admits, it is also that "to be completely blunt about it, Dow believes that it is just good business to make the best use of all human potential." At the outset of the programme in 1972 there were, in Europe, just 47 women holding professional level jobs in Europe—or 3 per cent of total professional employees. To-day, there are 156 women out of a total 1,800 jobs—representing 8 per cent. Including the Dow Lepetit subsidiary in Europe improves the ratio still further.

The kind of progress made is revealed in following statistics: seven female medical doctors and 23 women selling pharmaceutical products in the field; 16 women in Dow Lepetit in positions such as plant foremen (or forewomen?); production managers, quality control engineers, 21 positions in employee relations (representing 17 per cent. of total professional level employees here); 69 in medical and research positions and 97 in sales.

Ms. Maag has found that, as expected, equal opportunities for women are taken for granted. In Eastern Europe and Sweden, while Latin countries are still hide-bound by so-called male superiority. But, surprisingly, "Spain has registered an outstanding performance," she says, with the same holding true for Greece.

Dow's aim is to improve the ratio of professional men and women. But, clearly, the result of the programme to date in terms of existing staff must be satisfactory since Ms. Maag comments that "as for promotions within, we may have already reached an optimum level. Further promotions would polish up our statistics, but we must also seriously consider the professionalism of our organisation."

Thus, the company sees as an essential next step the hiring of qualified female graduates in significant numbers to provide our core for future promotional opportunities. We fully realise that we cannot make real progress by concentrating only on the promotion of members of our current female staff. In many, if not all cases, their qualifications will ultimately limit their progress—and ours as a company."

Ms. Maag spreads the word by direct communication with groups of women and by talking to personnel directors and general managers (equivalent to local managing directors) in European countries within which Dow operates, such as Germany, Holland, France, U.K.,

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FT(1)

Cleveland County—The new centre in the North East

Heineken's 'locals'

BY KENNETH GOODING

HEINEKEN, ONE of Europe's half-dozen largest brewing businesses, has rapidly increased its international influence over the past five years by switching the emphasis away from direct export to the local production of beer in countries outside its native Holland.

The change in policy has opened up markets apparently tightly closed against Heineken, markets like the U.K., Norway and Italy for example.

Italy and Norway were opened up by 1975 as were St. Lucia and Indonesia and this year Heineken expects to spread its interests into Ecuador and Tahiti and increase its presence in Greece.

The method the Dutch group has chosen to build up its international business highlights some of the problems facing any major U.K. group wishing to do the same kind of thing.

Heineken has two approaches

of rival brewers round the world. For the "control" exercised is technical, not financial. It is Heineken's way of making sure that the quality of the Heineken brand remains the same wherever in the world it is produced.

So Heineken's technical services division has developed even the capacity to take on "turnkey" engineering schemes and is selling this service to brewers round the world. It is, for example, supervising the building of two breweries in Portugal at the moment. But its major achievement so far has been the successful designing, building and commissioning of Heineken's own giant brewery at Zoeterwoude. That cost Frs. 200m. (£37m.) and has a capacity of 7.5m. hectolitres which could inexpensively be lifted considerably.

Heineken only recently reorganised its management structure once again because it has been so disappointed with the lack of progress towards harmonisation among the Common Market brewing industries.

An ardent campaigner for harmonisation, Heineken some years ago created a "European" division which included its home market. Now it has switched back to a structure where all other EEC countries are treated as "international" territories.

This is because it feels that agreement on the harmonisation of such things as duties and laws, and the removal of tariff barriers is so very far ahead where the brewing industry is concerned.

Division

So now all the Netherlands' operations—beer, wines, spirits and soft drinks—have been placed for management purposes into the Long John International portfolio—Long John being a recent Whitbread acquisition.

"The problems of managing our interests in the EEC countries apart from Holland are much more similar to those for territories outside Europe than the problems we meet in the Netherlands," says Mr. J. van der Werf, managing director and chairman, European division.

He maintains that the European brewers have more or less stopped seriously discussing harmonisation problems, so great is the gulf between the main brewing countries.

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How to weather it.

No. 1.

Grants of St. James's have fork lift trucks in their fleet. They were costing the company a great deal in maintenance and repair costs. Particularly in terms of short battery life.

These were the sort of costs that in the present economic climate were just not healthy.

How did they weather it?

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The benefits to Grants of St. James's were these. Lower maintenance costs. Doubled battery life. And improved safety records.

If there is any area in your business operation that you feel could benefit from a training scheme contact The Industrial Training Board for your industry. Either direct or through the TSA.

TRAINING SERVICES AGENCY

An executive arm of the Manpower Services Commission. Case study prepared from information supplied by Grants of St. James's Ltd. and the Food, Drink & Tobacco Industry Training Board.

THE FINANCIAL TIMES

Established 1821
Incorporating THE FINANCIAL NEWS
Established 1841

Head Office Editorial & Advertisement Office:
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Telex: 886341/2, 882397

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TUESDAY, JANUARY 13, 1976

The deadline for Ulster

IT IS UNWISE ever to be optimistic about Northern Ireland. yet the killings in the first few days of this year do seem to have had the effect of concentrating the mind on how bad the situation has become. There has already been a strengthening of security measures and yesterday Mr. Merlyn Rees, the Northern Ireland Secretary, announced new political measures. Including the reconvening of the Ulster Convention to the House of Commons.

Convention

The security measures themselves should not be underestimated. They are not confined to the rather spectacular Council of Ireland, for example, and the use of the words "participation" and "partnership" instead of "power sharing." But it is also clear that by setting such a tight deadline it is again seeking to take advantage of the revision against the latest killings. What he is saying in effect is that here is the last chance for some considerable time for the Ulster parties to show that they can work together. If they cannot, the alternative is direct rule. Anyone who doubts that should look again at the opening part of his speech where he warned that there could be no British withdrawal.

Consensus

Of course, the extremists of either side or both can wreck the plan. But it should be plain that the result of this would be only the end of another experiment and the beginning of a new and probably long chapter of control from Westminster. Possibly, given the failure of the Ulster parties to agree in the past, this is the inevitable outcome. Yet it is important that the experiment should be made, if only to place the onus for breakdown firmly where it belongs—on the Ulster politicians who cannot in any circumstances get together. Neither Westminster nor the people of the rest of the U.K. like the idea, but there is still a consensus that direct rule is preferable to withdrawal.

Higher prices in the pipeline

THE REVISED ESTIMATE of retail sales in November, half a point down on the provisional estimate, shows that the volume of spending was steady in the autumn at a level slightly higher than in the depressed period which followed the pre- and post-Budget spree. But the October-November average was no less than 5 per cent. lower than during the fourth quarter of 1974 and the first quarter of 1975. Retail sales are only part of consumer expenditure, but on this occasion they are an accurate guide to the more general trend. The national income figures for the third quarter confirm the impression given by figures already published, that gross personal income has been rising more slowly than prices and disposable income after tax more slowly still. It is the combination of wage restraint and rising prices which has depressed consumer spending.

Rising costs

At the moment, in fact, competition for a lower volume of business is itself helping to keep the inflation of consumer prices to a minimum, and even those (like ourselves) who hold that the restrictions of the Price Code on profit margins should be relaxed believe that the first impact of such a relaxation would be largely psychological. But even intense competition cannot prevent prices from rising when costs of labour and raw materials are rising fast. So far as labour costs are concerned—and they are the more important factor in getting inflation under control—the large increases negotiated before last August are still having some effect and the full benefit of voluntary restraint has yet to come through.

So far as materials are concerned, the outlook is difficult to forecast. Periods of particularly sharp cost increases during the past 12 months have other industries were higher—been caused by higher oil prices crude oil most notably, because of a weak exchange rate—in of a further drop in the sterling, by both together. The dollar exchange rate. This is additional risk in 1976 is that the trend which will have to some commodity prices will be watched most carefully in months ahead.

The four-day Commons debate on devolution, which opens to-day, follows a weekend of urgent political manoeuvring north of the Border, where a break-away Scottish Labour Party has already been established and the Conservatives, too, face internal conflicts. Chris Baur, in Edinburgh, discusses the precariousness of the Government's strategy.



Mr. William Ross, Secretary for Scotland, names his role in keeping Chrysler's Linwood plant open as an illustration of the value of a Scottish Cabinet representative.

Labour's Scottish gamble

A N EXTRACT from the official report of the Canadian House of Commons debates, vol. 119, No. 218, December 4, 1975; Oral Questions:

"Hon. J. A. MacLean (Malpeque): ... I would like to ask the Prime Minister a rather good-natured question. In the light of the apparent imminent independence of Scotland, is it the intention of the Prime Minister to appoint the Secretary of State for External Affairs as (our) first ambassador to Scotland?

Some hon. Members: Hear, hear! Right Hon. P. E. Trudeau (Prime Minister): Mr. Speaker, I think there are many people on this side of the House who would be prepared to volunteer for such a job. We are not suggesting that is the direction events will take. If they do, we have contingency plans, including my wife who is Scottish Nationalist."

Distance clearly lends enchantment to some of the most vexatious issues. This week's debate at Westminster about Scotland's political conundrum is unlikely to be such an indulgent affair as last month's good-humoured little exchange in the Canadian House of Commons. At the start of the so-called "great debate" on devolution, the room for such banter has been severely restricted by the extreme precariousness of the strategy on which the Government has now embarked north of the Border.

Opposing pressures

In building its devolution package for Scotland, the Government has had to try to reconcile two opposing pressures. It has had to determine first what would be the minimum collection of assembly powers likely to capture a consensus in Scotland and so stop the disruptive growth of the Scottish Nationalists. Second, it has had to decide what would be the maximum degree of autonomy which an unsure and sceptical House of Commons would allow to be transferred to a subsidiary parliament sitting in Scotland.

The first of these pressures has undoubtedly been aided by the howls of protest which seemed to greet the devolution proposals from almost all quarters except the Labour Party establishment as soon as they were published. In the weeks since then four main areas of dissent have emerged in Scotland.

The first of these pressures is the timetable for implements

has become intensely difficult to judge because of the ambiguity of Scottish public opinion. The indicators since the White Paper was published have been almost universally discouraging for the Devolution Bill some time this Assembly was working now, it is estimated that if this Assembly was working now, it would have a block grant of some £1.3bn. and a borrowing power of some £500m. This together with the £200m. of local authority taxation, represents about three-fifths of public expenditure in Scotland.

Labour Party managers in Scotland are convinced that it was this announcement, not the White Paper's contents, which did most to damage the credibility of the policy and cultivate Scottish hostility.

The second area of contention concerns the proposed "veto" powers, exercised by the block grant of the Scottish Assembly. The first of these areas of spending may well be very restricted. Each composition of the assembly is likely to be differing interpretations of the "Scottish need" so that the Treasury will be liable to a "governor general" in determining whether the assembly is to be subordinated to the management of Scottish public expenditure.

Manpower and training

The White Paper's final potential weakness is that it allocates no responsibilities in the economic and industrial development fields to the assembly—despite the broad pre-election hints that this would be done. Substantial responsibilities for the conduct of regional policy, for the investment functions of the Scottish Development Agency and the Highland Development Board, and for the administration of manpower and training.

The final two points of friction are generating even more heat. They concern the fiscal and economic autonomy of the assembly—despite the broad proposals to give the assembly a limited tax-raising ability, but chosen one of the most unpopular tax mechanisms to accomplish this—a surcharge on local rates. In casting around for alternatives, it has apparently rejected the notion that the assembly might benefit either from a fixed proportion or a locally-negotiated share of the new fiscal resources represented by North Sea Oil.

It probably sounds too nationalist.

Yet a precedent for such autonomy already exists in the Shetland Islands, where the local council has been allowed to negotiate an attractive "allowance" with oil companies based on the flow of crude through pipelines to the islands. It will be worth a minimum of 20 per cent of the islands' present revenue account, and could in time exceed that figure.

Fiscal discretion of this kind for the assembly may become

important in the context of the present Secretary of State for Scotland, Mr. William Ross, has referred to his role in solving the Chrysler crisis as an illustration of the value of having a Scottish Cabinet representative.

The first is a tactical one-likelihood that, having muted itself to a "minimum White Paper, any improvement later brought forward by Government would be credited to the Nationalists' account many electors. The second more fundamental—doubtful that no real strengthening could be possible, given the present mood of the F

Independent party

The Conservatives' devout devolution is waning, a message from the Parliament Labour Party seems to be English MPs' support for measure would vanish like a dream if additional powers overations and the local ect were conceded. Indeed, the conviction that little nothing can now be done inside the Labour Party to prove the White Paper that recently led a small maverick group of Labourists to form their own "independent" Labour party.

At the back of all this uncertainty about whether the devolution tactics to be made to fit into the Government's general election strategy, it is assumed that it would effectively abolish the post of Secretary of State for Scotland.

This second group appears to be swimming with the tide of public opinion, but it is no means certain that it will win its point at this year's conference (it failed narrowly last year). In any case, the key question is whether the proposals would be altered as the legislation is drafted and debated, even if the Scottish Labour movement did turn out to be adamant in seeing such radical amendments.

Some Scottish Labour MPs seem to believe that there is a good deal of scope for beefing up the assembly's powers. There is already talk of transferring the industrial functions of the SDA to the assembly, and certainly of defining more tightly its most painful crossroads. The way, it is a frightful g

MEN AND MATTERS

Brewing's elders for MEPC and Thos. Cook

Sir Gerald "Joe" Thorley of Allied Breweries—set to take

charge, at least temporarily, of the troubled MEPC property group—is not the only top brewer about to start another apparently unlikely job. I gather Sir Alan Walker, at 64 on the point of retiring as Bass Charrington chairman, is due to become chairman of Thomas Cook, the travel group majority-owned by Midland Bank.

Thomas Cook has not had an easy time lately. Denationalised by auction in 1972, Cook's last disclosed annual loss was £1.6m., with most of the problems cropping up in North America. Last summer Simon Kimmings quit as managing director, having earlier gone on record as predicting £5m. of profits for this year.

Kimmings was replaced by Tom Fisher, reckoned to have the sort of tough command of the current Cook situation that Walker has had at Bass. Walker only went on the Cook Board in 1973, just a couple of weeks after becoming a Midland bank director.

He has been involved with the Bass group and its predecessors since 1956 when he was called

by the families who owned Midlands-based Mitchells and Butlers to sort out problems there. Bass, with 9,200 pubs, is Britain's biggest brewer, but Allied ranks as the biggest drinks business. Thorley, now 62, was chairman and chief executive at Allied from 1970 until last September, his appointment originally being as a diplomatic choice to preserve unity on the Allied Board following the abortive plan to merge with Unilever.

"When I become Prime Minister I'm going to abolish sex equality!"



But what equips him for the

chairmanship? "For the time being," the managing directorship at MEPC? Well, for a start,

he and Sir Henry Johnson, MEPC's present chairman, have been friends since Johnson was an up-and-coming British Rail

man in East Anglia. Thorley's

home territory (his jobs in

clude being chairman of

Norfolk-based British Sugar

Corporation).

MEPC as a company got to know Thorley, who did train as a chartered surveyor, in 1973 when it paid just under £5m. for Allied's disused Friary Meux brewery in the centre of Guildford. It was to be the site for a new shopping centre (the rambling building required the sort of demolition that TV cameras turned out for), but has remained one of MEPC's undeveloped sites, local conservationists having created a fuss at the published plans. So did Thorley drive a hard

bargain? "It was," declared an MEPC spokesman yesterday, "a fair deal at the time."

Masses of half asses

Switzerland, that bastion of neutrality, is not the country one would normally associate with involvement in major armaments deals. It is on the cards, however, that it may supply between 1,000 and 2,000 items of strategic military importance to Ghana over the next few years.

The items involved are mules, and representatives of the Ghanaian defence ministry have approached Raymond Gentinetta (the leading Swiss mule breeder) with an inquiry as to whether it would be possible to import into Ghana

up to 2,000 Swiss-bred mules to replace the buffaloes which are currently used for carting

around Ghana's bowtruckles. If the deal goes through it will be a tremendous stimulus to the Swiss mule-breeding industry: the latest available figures—the 1973 mule and ass census—showed a total population of just 434 in the two categories combined.

The Swiss defence ministry says there are no objections to the deal going through on grounds of endangering Swiss neutrality, and no special arms export licence is needed because, according to a spokesman, "Mules are not military material within the meaning of the law."

Paradoxically, however, there is still a potential military hang-up: most mules bred in Switzerland are liable for national service with the Swiss army. Gentinetta, therefore, will only be able to clinch the contract with Ghana providing that the export of his mules

Gastric?

At least one young official at the Department of Energy has some idea of the problems which the department faces. Moving into a new flat in London she invited advice from both the Gas Board and the Electricity Board as to the best form of central heating to install. The gas man came, looked the place over, and advised her to go for electricity. The electricity man came and (you've guessed) said she should go for gas.

Observer

CHIEF EXECUTIVE PROCESS & INDUSTRIAL PLANT

Aurora Holdings Limited wishes to make an appointment for its newly formed and expand division comprised of four companies and with headquarters to be based at Nottingham.

The companies of the division are well respected and established suppliers of pressure vessels fabricated plant to the following industries—Petroleum, General Chemicals, Water and Effluent Treatment, Gas and Oil, Iron and Steel, Cement, Fertiliser, Materials Handling and other specialised.

The Chief Executive will therefore require knowledge and experience of the design and manufacture of such products with the commercial acumen to control sales and contracts in several companies where the senior management possess a depth of relevant experience. In addition to these professional skills the applicant should have an understanding of the industries and the character to lead the division through a period of planned expansion, and association with high-ranking customers.

It is unlikely, therefore, that the balance required between enthusiasm, skill and maturity will be found in an applicant less than 38 nor more than 50, and desirably should hold formal qualifications. At from the five figure salary the Terms and Conditions of the appointment are good.

Please communicate in guaranteed strict confidence with

The Chairman, Mr. Robert Atkinson, at
AURORA HOLDINGS LTD.
Aurora House, 61 Manchester Road
Sheffield S10 5DY
(STD 0742-685921)

100110150

The real issue in the education debate

It should be told. To judge from the Department's pussy-footing approach each. Until they are, the NUT wants even this last shred of protection against the irresponsibility of too many of its members torn away. It has demanded that the paper control of the governors be removed.

Local authorities, a better than nothing, but it is hard to see it drawing into what is certain. The APU is an educational council, or committee of Education, for teachers should be the mechanism for raising standards, so long as the teachers resist any idea of publication of the performance of individual schools and teachers and the Department shrinks from overriding such resistance. Yet the need to raise standards cannot be denied.

One piece of evidence is still coming at us: the shocking and continuing account of the events at the William Tyndale School, where the teachers appeared to be positively anti-education. Another is to be found in daily experience: even Mr. Mulley's political antennae led him to say, in that same speech, that "In the North of England in particular, people have never lost sight of the importance of the three Rs. There are times, though, when we should boldly reaffirm our belief in the learning that takes place once a room door is closed.

Bold reaffirmation is not chosen, instead, to enough. Teachers can laugh it off. It is true that, on paper, his Department's device that has done many schools have articles of association that give supervisory power to the board of governors. But in practice, as far as Prentice nearly seems to be to devise a Departmental committee of inquiry into school standards are not falling. "U will, I feel sure, state what we all feel bodies accept that the curriculum is properly the preserve of those who have been professionally trained to design the curriculum and to teach." Now

the NUT wants even this last shred of protection against the irresponsibility of too many of its members torn away. It has demanded that the paper control of the governors be removed.

I am reminded of a recent visit to a comprehensive school in Munich. It looked about as forbidding as some London comprehensives: all concrete and no soul. The children seemed to be engaged in massacring one another in the corridors, just like here. One lesson I sat in was suitably "progressive" — a Beatles record was being used to teach English. But there was a vital difference.

This was explained to me by the teacher of English, a woman who had taught German for two years at a comprehensive in North London. In Germany her curriculum was laid down for her. She has to make regular reports and to account to the headmaster for her work. She and her colleagues in the language department work closely together and keep records of class progress and pupils' progress so that anyone can stand in at short notice. She could not move to another school for a capricious reason without endangering her career.

And in England? "When I arrived the headmaster told me for goodness' sake to try and keep them quiet. He never said anything else in all the two years I was there."

If the first reason for taking responsibility for what is taught away from the teachers is were best left in the professional hands of the teachers. What concerned him was the



Mr. Fred Mulley, Secretary for Education: "There is a growing chorus of discontent."

needs a little explaining. A useful working paper is the one put forward by Mr. John White, a lecturer in the Philosophy of Education, just over a week ago. Mr. White, who has been teaching at the London University Institute of Education for more than ten years, was addressing his professional colleagues.

He began by acknowledging that the details of a syllabus were best left in the professional hands of the teachers. What concerned him was the

character of society would be very different. Another contrast was between the "cafeteria" curriculum (currently very popular in schools that believe in pupil-power), or a system in which morality was still flogging the stone-dead sitions with all the strength of comprehensive education.

Mr. White's essential point is that "teachers have no professional expertise which justifies leaving these decisions in their hands." To those who protest that it is traditional in this country to leave such matters to teachers, the answer is to be found in another paper by Mr. White, *The End of the Compulsory Curriculum*.

This describes how the Board of Education's control over the curricula in primary schools was relinquished by administrative decision in 1926. Similar control over secondary schools lasted until 1945, and control in parts of higher education remains. The argument from tradition, therefore, counts for very little.

Mr. White's argument from philosophy is more powerful, although not acceptable in an extreme form. He speaks of a curriculum that would include politics and have as one of its

purposes the development of a critical understanding of democratic principles. The idea seems fine; the directions in which it could lead are dangerous.

Yet there is no need to go all the way with this argument to see its essential force. Say a courageous Secretary for Education, backed by a determined Cabinet (or supported he would also be just about the workforce, while many working-class children are being given

government of any party could the added disadvantage of a non-education on top of all their other burdens.

It is indeed this that leads to the third, and for me clinching, argument in favour of at least minimal central control over curricula. It should be a natural right of all children to receive from the parental

Board need not interfere in training they will need when

details (as the French do) but they grow up. As my colleague

Michael Dixon has argued, this

the traditional British approach is now being denied to

of saying: "This much reading, many British children. Only

this much maths, this much

decisive Government action can

guarantee that it is restored to

all of them.

* in: *The Curriculum. The Doris Lee Lectures, 1975; University of London Institute of Education; £1.75.*

Details

I have no difficulty in pro-

ounding such a policy, but I

do have doubts about a central

Board for all curricula, at

least minimal central control

over curricula. It should be a

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But this stage of the argu-

ment is too far ahead of one's

hopes. It is possible to discern

a few small indications that

the common curriculum until 16:

GENERAL

Mr. Fred Peart, Minister of

Agriculture, giving evidence on

ECB agricultural price review to

Select Committee on European

Secondary Legislation, House of

Commons.

European Central Bankers end

two-day meeting, Basle.

PARLIAMENTARY BUSINESS

House of Commons: Debate on

devolution to Scotland and

Wales.

House of Lords: Fatal Accidents

and Sudden Deaths—Inquiry

(Scotland) Bill, committee. Land

Drainage (Amendment) Bill,

second reading, Northern Ireland

Orders on education, insurance

companies and unsolicited goods.

Debate on former Far East

prisoners of war unable to obtain

disability pensions.

COMPANY RESULTS

Hickson and Welch (Holdings) (full year).

International Timber Corporation (half-year).

Letsat International (half-year).

Scottish and Newcastle Breweries (half-year).

SGB Group (full year).

Tollmache and Cobbold Breweries (full year).

Vospers Thornycroft (full year).

COMPANY MEETINGS

Leeds and District Dyers and

Finishers, Leeds, 12.

Osborn (Samuel), Sheffield, 12.30.

Ransome, Hoffmann Pollard, Quaglino's, S.W.12.

Stockholders' Investment Trust, Winchelsea House, E.C.12.

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ECB agricultural

HALF profits of Wellman Ring Group rose £100,000 in 1975, and unless economic conditions improve, the directors are confident that the full year's profits for 1976 will exceed the £1,100,000 achieved in 1974-75. The event will record the maximum permitted 10 per cent. Meanwhile, the group stepped up from 4.5p to 5.5p per 25p share for 1974-75 against 4.18p in 1973-74. The book stands at £66m. £14.3m. a year ago, but in the three months there has noticeable decline in orders.

It will not affect the current results and it is too early to whether it will jeopardise get of higher profits in

tax £184,606 (£145,071) the net profit came out at £120,367. There are ordinary charges of £15,863 and re-alignments and reduction of share of accumulated profits on reduction of shareholding. Last year a £22,158 charge on pro-rata insurance costs.

ment

the first half growth is to have come entirely to an improvement in margins, is still depressed in both and in the export markets where the initial boost the recent streamlining is, the company could well not have been so bad off. Since the time of the group's contracts run out a year, the current trend in new orders is rather dull picture for.

However, the group has strong liquid position, with

alances last year totalling £1.3m.

In the first half the group incurred a loss of £26,000 because it was unable to recover substantial cost increases by raising prices. This followed a reduction in profit from £233,000 to £260,000 in the year 1973-74.

The final dividend is 2.5p for a total of 5.25p, compared with 4.823p. Earnings are stated at 2.01p against 3.7p.

Turnover is estimated from £12.85m. to £17.2m. Products include Iron-Brix, Tissue, Jusda and Lemonade.

A. G. Barr
recovers
passes £1m.

MAINLY RESULTING from the exceptional success of its drink manufacturer A. G. Barr has recovered from its setback for the year ended October, 1975 in record profits of £1.3m.

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R. Smallshaw
setback

On a turnover up from £1.07m. to £1.49m. pre-tax profit of R. Smallshaw (Kuwait) contracted from £130,115 to £4,558 in the year to September 30, 1975.

At the half-way stage profit was down from £170,000 to £5,000 reflecting increased imports of knitwear from the Far East, coupled with the inability to recover increased costs. The directors warn that inflation appears likely to continue into 1976.

Stated earnings per 10p share

1975/6

Stock

Yield

Price

1975/6

Stock

<p

Spooner sees better year

CHAIRMAN of Spooner Industries Mr. W. Eroughton, says he is encouraged to believe the group has now turned a corner in its affairs, and that he will be able to report some better results for the current year.

During the past few weeks there has been an appreciable improvement in order intake, and the group is currently handling an increased volume of serious enquiries.

As reported on December 6 pre-tax profit for the year to September 30, 1975 fell sharply from £683,028 to £370,117. The dividend is 2.15p (2.316p) net.

Mr. Eroughton points out that taking inflation into account, the reduction in physical volume of turnover was more than 20 per cent, and this created "grave" problems in several sectors of the group's business.

During the final months of the year, work contracts were won that it was necessary to reduce the establishment, Eccles and Ilkley, he adds. The greatest economies had been made at Cleckheaton where Garbett-Bywater serves the textile industry—while its wire and re-clothing sides operated well throughout, an inadequate volume of spinning output, together with some unremunerative prices on two large export contracts, led to a trading loss of approximately £98,000 before charging redundancy payments.

Manufacturing subsidiaries overseas also experienced wide variations in demand but traded profitably with Peter Cope-Spooner Pty. in Australia making a good return in the second half.

Meeting Ilkley, on February 6 at 11.30 a.m.

HARVARD STAKE IN UU

Harvard Securities, a private secured funding company, has acquired a 23.5 per cent holding in UU (35m. Ordinary shares) in UU Textiles in a deal valuing the company at just over £72,000.

Harvard paid 11p per share for the holding, but at the close of business yesterday UU shares were quoted at 3p (down 1p)—they reached a high of 10p in 1975. It is understood that the Harvard holding represents the majority of the shares held by the receiver and manager of Eldridge

Astra Securities progress

IN LINE with budgeted forecast, group pre-tax profit of Astra Securities increased from £233,000 to £311,000 in the half year to October 31, 1975, and the directors are confident that the second half will show a continuing improvement. Profit for the year to April 30, 1975 was £548,000.

Stated earnings per 10p share for the six months advanced from 3.4p to 1.6p, and the interim dividend is effectively raised from 2.02p to 2.325p. The last year's total was equal to 3.2p from earnings of 3.1p.

Six months Year
1975 1974 1974/75
Group turnover £200,000 £200,000 £200,000
Operating profit 348 301 644
Bank interest 27 48 56
Profit before tax 311 253 265
Dividends 10 12 12
Retained 128 97 95
Pre-acquisition profit on the new units 25
Zinc alloy Ross-Preston are not included in the figures.

The business is that of sheet steel stockholding and ferrous scrap processing, electrical and mechanical engineering, and sheet metal forming.

SHARE STAKES

Avondene Properties hold 1,496,730 Brad Group Ordinary shares which have acquired full and partial voting rights equivalent to 22.47 per cent of the Ordinary capital.

Marshall Cavendish Ordinary shares held 1,370,439 shares. Marshall Printing has sold 100,000 shares. Marshall Cavendish leaving its holding at 3,283,576 shares.

Hillsides Fro AB bought 6,000

Mills Marston Group Ordinary on December 18 and now beneficially owns 344,000 shares (24.4 per cent).

BIDS AND DEALS

Acquisitions by Telefusion

Telefusion, the retailing and TV manufacturing and rental group, has paid £140,000 cash for Fairview (Television) which operates 10 Trident Discount Centres in Lancashire, Cheshire and Cumbria. It has also conditionally agreed, subject to Telefusion shareholders' approval, to acquire the 50 per cent of the capital of Combined Precision Components not already owned, for £225,000.

CPC operates 14 Trident Centres through a subsidiary. After both deals have been completed Telefusion will wholly own 112 Trident Centres.

Fairview, which was £1.6 million owned by a number of directors of Telefusion—the remainder by family and associates—made pre-tax profits of £61,000 on a turnover of £2.26m. for the year ending January 25, 1975. Turnover and profits of the Trident division of CPC were £4.02m. and £127,000 respectively for 11 months to March 19, 1975. In their current years, both CPC and Fairview are expecting only a small profit.

The attraction of buying control of the Trident Centres is that the businesses can be absorbed into Telefusion's existing administration, with no additional overheads. And profitability of the two companies will improve following closure of the two respective head offices.

CPC has also agreed to sell the component section of the group to Mr. R. A. K. Duckett, a director of Telefusion, and certain of his family interests, for £225,000 cash. That business in the last 11 months of the agreement period made profits of £30,000 on turnover of 1.9m. Grand Union shares now outstanding.

MAGNET-SOUTHERNS

The offers on behalf of Magnet and Southern's for the capitals of Magnet Joinery and Southern-Evans have been accepted as follows—Magnet Ordinary 11.2m. shares (9.10 per cent); Southern Ordinary 10.2m. shares (9.10 per cent); Magnet Preference 710,285 (93.70 per cent); Southern Preference share of 50p.

MINING NEWS

Rand devaluation rescues Gem sales of R793m for 1975

BY KENNETH MARSTON, MINING EDITOR

THE MESSAGE of the first of the R12.04 per ton milled at Leadville quarterly reports from which now has only four to five South Africa's gold mines is years of remaining economic simply that all would have operations at current gold prices reported sharply lower profits for the past three months had it not been for the Republic's 17.9 per cent devaluation towards the end of September. As it is, they have been made more in terms of rands for their production.

The point is illustrated by the larger of this column's tables today which shows that the mines in the Union Corporation group received around 81.84 per ounce for their production in the December quarter compared with some \$132 in the previous three months.

As a result of devaluation, however, the latest price per ounce received in terms of rands has risen to around R118 from R108 in January 30. Acceptances at the moment amount to roughly 93.4 per cent of the issued capital. While there is no procedure similar to that in the U.K. where companies may make a public compulsory all outstanding shares at a certain level of acceptance, Babcock will be able to eliminate the minority through obtaining either a "long-form merger" or "short-form merger"; the latter applies after 95 per cent acceptance and the former at over 67 per cent.

CAVENHAM-GRAND UNION

Cavenham reports that its Cavenham (U.S.A.) subsidiary has received about 1.69m. Grand Union Company shares under its offer for 1.5m. shares. The company already holds 32m. shares.

Under the terms of its present offer, Cavenham could accept less than 1.9m. Grand Union shares and will do so if it receives enough to permit it to file consolidated Federal tax returns with family interests, for £225,000 cash. That business in the last 11 months of the agreement period made profits of £30,000 on turnover of 1.9m. Grand Union shares now outstanding.

TRIANCO

The formal offer document regarding Central and Southern-Evans recommended offer for Trianco Group has been sent out. C and S, which already own 6 per cent of the Ordinary, offer 7.8m. shares (11.2m. per ton milled) for 7.02p cash for each Trianco 5p Ordinary and 26p cash for each 5p Southern-Evans share.

The margin at Grootvlei has been increased from increased production of rather better grade ore. Costs have risen by 48 cents to ore reserves represent the amount

at its current level of about \$136 helped by a reduction in costs; and how well mine costs are contained in the face of inflationary pressures which have been subject to devaluation.

Based on a pay limit of \$145 per ounce for gold, ore reserves are now estimated at 1.21m. tons grading 8.1 grams and the fall in tonnage is ascribed to a reclassification of ore blocks unavailable for stopping at present.

Randfontein has also made a higher working profit and ore reserves at its new Cooke mine are now estimated at 1.21m. tons grading 14.8 grams; gold share followers will know that in the case of South Africa's gold mines London yesterday.

Among the latest quarterly profits which are detailed below, St. Helena has come out well thanks to a useful increase in its gold price revenue in the face of a 7.8 per cent devaluation. The margin at the new No. 2 shaft at Kinnross is 7.21m. compared with R14m. given by the chairman in March, 1973.

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The margin at the new No. 2 shaft at Kinnross is 7.21m. compared with R14m. given by the chairman in March, 1973.

Randfontein has also made a higher working profit and ore reserves at its new Cooke mine are now estimated at 1.21m. tons grading 14.8 grams; gold share

The margin at Grootvlei has been increased from increased production of rather better grade ore. Costs have risen by 48 cents to ore reserves represent the amount

at its current level of about \$136 helped by a reduction in costs; and how well mine costs are contained in the face of inflationary pressures which have been subject to devaluation.

INTERNATIONAL COMPANY NEWS + EURO MARKETS

public offer
of
for
vis shares

by de Jonquieres
NEW YORK, Jan. 12.
A YEAR of fruitless
to find a buyer for the
y of the shares in the
the court-appointed
for Avis has proposed that
be sold off to the
public in a series of offer

trustee, Mr. Richard Joyce
said to-day that he has
ed a stock sales plan to
eral judge presiding over
e, and that if it is
it could go into effect
next few months.

trustee has custody over
vis shares, or 61 per cent.
car rental company's
which used to belong to
tional Telephone and
ph together with an issue
ered stock with a par

value of the shares was
red to the trustee in the
of 1974 after AIT was
to meet a deadline set by
Justice Department for
ure of Avis. The divestiture
is required as part of a
trust settlement which
AIT to retain ownership
ford Insurance.

smith said that he had
tough with half a dozen
underwriting houses to
the plan, though the final
remained to be settled, it
difficult to judge how the
public would receive
an offer, but he said, "we
at a series of sales, since
uld facilitate the change
the shares by the market
last year, Mr. Smith said

would not sell off the
ares for less than \$1.53
re during the following
ths. His restrictions ex-
Thursday, and Avis
is currently about

the appointment of the
a number of companies
an interest in buying
in March 1974, American
offered \$25 per share
company, but later with-
offer. Other companies
expressed some interest
ar rental firm were UAL
international, and INA
deals were concluded.

rtamina
bt
youts

mish McDonald

JAKARTA, Jan. 12.
DONESIAN Government
it U.S.\$12bn. between
and September last year
contracted by its errant
company Pertamina
pects to pay another
m. by the end of this

figures, given to the
Bank, provide some of
hard financial statistics
ensions of the Pertamina
crisis which shook
last year.

Indonesia, which
management of Pert
debt last March, repaid
that month, and
between April and
ber. Estimated debts
due before April 1 next
\$600m.

ECTED EURODOLLAR BOND PRICES

Source: White Wold Securities

C. Itoh and Ataka plan 'business co-operation'

BY CHARLES SMITH

Japan's fourth and ninth largest general trading companies, today announced plans for a business co-operation in an evident attempt to stave off some of the damage done to Ataka's creditworthiness by the problems confronting its American subsidiary.

The announcement, made at the earliest possible moment after an outline agreement was reached last week between the two companies, gives no details about the precise type of co-operation envisaged. Both companies, however, hinted in a press conference to-day that their relationship could develop into a full scale merger—the first of its kind among members of the top ten trading companies.

The combination of Ataka and C. Itoh would have had a turnover of around Y27,000bn. in 1974, putting it close behind Mitsui and Mitsubishi, the two top trading companies, and a long way ahead of the next biggest trading concern. The two companies are complementary, so far as business interests are concerned, since Ataka is strong in steel, particularly as a distributor, while Itoh is strong in textiles and other products.

Both companies, however, are relatively heavily listed and could expect to encounter per-

TOKYO, Jan. 12.

sonnel problems in carrying through a full scale merger. Ataka's president said to-day that it would be too late for the companies to co-ordinate employment policies in 1976 since Ataka had already made its recruitment plans for the year. In future, however, employment strategies might well be co-ordinated.

The Ataka-C. Itoh tie-up is understood to have been proposed by Ataka's leading bankers, Sumitomo Bank, after Ataka approached it some two weeks ago

requesting help in overcoming

the problems faced by its U.S.

subsidiary, Ataka America. Ataka

is owed sums variously

estimated at between \$80m. and

over \$200m. (the higher figure

has been officially denied, but

is still remained by a virtually

bankrupt Canadian refinery

company, Newfoundland Refinery

Corporation.

Ataka evidently believed at

first that it could tide over

Ataka America's problems by

drawing on its own normal lines

of credit. Just before the New

Year holiday, however, the com-

pany appears to have taken a

graver view of the situation and

to have approached Sumitomo

Bank for help.

The bank, according to some

sources, first suggested the

Sumitomo group's own trading

company, Sumitomo Shoji, as a

partner for Ataka but left back

in autumn after running into

trouble in the property market.

Ataka's problem, however,

differs from that of Chori and

other recently troubled trading

companies in that difficulties

have arisen outside Japan.

The Goeppeler group's

financial crisis came as some-

thing of a shock to bankers

and the stockmarket. It had been

thought that the group was some-

what overstretched for some

time but the full extent of the

problem did not become

apparent until a few weeks ago.

Sixty-five-year-old Herr Hans

Goeppeler, who is reported to

have assembled the group in a

series of stock market deals and

brought it into being in its

present form in 1969. By the end

of 1974 it employed over 12,000

workers and had a net external

turnover of over DM910m.

Despite the settlement things

still look uncertain for a couple

of the group's subsidiaries

and one, and, although a concer-

te, is still available to the group.

In all 14 banks are shown as

confidential to the group. However,

it should be pointed out that the

group has a larger number of

bankers due to the relatively in-

dependent manner in which the

subsidiaries were set up. Banks

were not charged following the

acquisition of majority hold-

ings in the various subsidiaries

of the Goeppeler group, and house

bankers maintained their old ties.

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FINANCIAL TIMES REPORT

Tuesday January 13 1976

Hotels and Catering

The past year has seen some stabilisation, although not at the level most of those in the business would like to have experienced. Now parts of the industry at least are looking to a steady growth in foreign tourism.

A thought for the price of oil or the value of the pound. That circumstances have changed, however, does not necessarily mean that the game is over completely. Just because an 1100 cc car is better suited to to-day's life-style than a thirty-five-litre monster does not mean that

motoring is dead. The problem with any global view is that it inevitably misses some of the lumps and bumps on the scene. To take the line that 1976 was going to see no more hotel failures, no more

restaurant closures, and no more tries of desperation from some sections of the industry to what at times appears a largely deaf Government, is foolish. The economic environment is still of such nature that disasters are not only possible, they are inevitable. Hotel groups, which are most exposed probably remain those which were late into the building spree of a few years ago (those were the days) and placed expensive property in marginal locations where the profits might have been considerable, had the growth in business been produced. In the catering business the signals are set at danger still for those restaurants which are at the top end of the market and which do not have a healthy foreign traffic to sustain them.

But, clearly, profitability is available. Centre Hotels appears to have found a formula which has seen it through some very tough market waters with a great deal more success than some of its rivals. Mr. Edgar

Gerhardt, managing director of Crest Hotels, the Bass Charrington off-shoot which took much of the Esso hotel chain into its arms in early 1973, wears a cautious smile on his face these days. Crest has actually seen its profitability rise recently. Penta Hotels, the international group owned by several airlines and banks co-operatively, has been able to increase its real room rates to more acceptable levels lately and thus face the future with considerable confidence.

This question of real rates is one of increasing importance to all sectors of the industry. Consultant Mr. Melvyn Green, a keen student of the industry scene, has predicted that 1976 will be the "year of Average Room Rates" compared with 1975 being the "Year of Occupancy" as far as hotels are concerned, but in fact this view is effective for the whole of the catering industry. In 1974 to some extent and certainly in the earlier parts of 1975 there was a desperate urgency throughout the business to maintain turnover at almost whatever cost.

Tariffs

This was evident in the hotel business when any examination was made of actual tariffs being charged, as opposed to those being officially quoted. It was clear also in restaurants, where operators were unwilling to increase prices in order to keep pace with the inflation of their

own costs simply because they do so depends very much on the commercial path provided it is followed for a relatively short time—in other words it is a useful tool during a temporary recession. It is much less useful, indeed perhaps ruinous, when the adverse conditions last for some time and when they cross the border from recession to slump.

There is ample evidence in some establishments—notably perhaps in that esoteric world of men's clubs—of failure to keep prices at the right levels for continued financial health.

It does not take long to reach the stage where there is not enough money for refurbishing, nor does it take long to pass the point where the customers grow accustomed to underpriced facilities and object fiercely to any attempt at change.

The bigger groups, such as inhabitants of the Cabinet Room Grand Metropolitan Trust will be keen to see a rapid Houses Forte and Common revival in the fortunes of the wealth Holiday Inns, did not middle classes. It might, therefore, chase down the road of price fore, be wise to take a longer cutting quite as fast as some view of prospects for that sector others (although they did make of the industry, such as the a slight stroll along that way) better provincial restaurants but are now managing to get and resort hotels off the foreign things on to a better basis tourist beat.

Whether others will be able to

sector of the market must surely be towards self-catering units, the smaller, perhaps more specialised restaurant operation, and even more "fast food."

All this might seem rather dull stuff for an industry many of whose leaders where trained in a day when someone in the kitchen would slave for an age to ensure that the sauce bearing was prepared to perfection for each individual guest, and that the bathroom towels were replaced the instant a visitor had designed to use them.

Such service can still be had—at a price—but since the price of a basic modern provincial room with bath in Britain is likely to go through the £12 barrier this year the bill is likely to be high.

There might be some sighs of woe, but the late seventies are likely to see more standardisation at every level in the industry. Let us hope that this trend also brings with it a measure of economic health, otherwise we all might be raising our glasses of standard carafe plonk in our standard plastic dining room and wondering whether or not it was all really worth it.

Arthur Sandles

A switch to budget eating

AY in which the British blue-collar workers increased their real income in 1974 and last year came as some shock to the catering industry—and shocks are not new. Additional real income reduced when you are about to receive eating out. Now that blue-collar workers have been paid more, they may have encouraged real incomes are also under attack some of that growth may have been pestered out.

The underlying theme of the restaurant business, but present catering circumstances illustrate in varying ways the pinch came, it still seems to be that people are eating more because they need to eat, rather than to make an occasion of the affair.

The changes in habits can be illustrated in varying ways, from listing the names of upper-bracket operations which have closed, noting the changes in eating locations. However, it is interesting also to note that the last Hotels and Catering EDC report showed a decline in the number of customers who can afford to pay for such attention to say the least static, if not reducing in number, in the UK.

All this is of no help, of course, to those operations which rely on a longish sophisticated menu and attentive, intelligent, waiting for their custom. Unfortunately the number of customers who can afford to pay for such attention is to say the least static, if not reducing in number, in the UK.

The problem for both the consumer and the industry is the intermediary stage. As far as the industry is concerned any switch in target market requires a fair amount of heart searching, and not a little cash.

The consumer meanwhile has to adapt to a new situation in which he can no longer expect his local restaurant to offer every dish under the gastro-trophic sun, and to prepare these meals with expertise and flair.

Not least of the difficulties for restaurants currently is deciding whether the current trading position is permanent, or merely a passing phase.

Obviously if widespread sophistication in eating habits has moved on in the traditional homelands of fish and chips, there is very little point in retreating to limited menus.

But if costs are to continue to follow similar paths, any escalation faster than the middle-to-up market customers can afford to pay, then the restaurants in the \$10 to \$30 range (two people, bottle

of wine included, £5-£18) are increasingly offering "theme" menus.

The "theme" is not necessarily simply a matter of making it a fish restaurant, a beef-eater's delight, or an Italian haven—it narrows the choice much further, perhaps offering only scallops or what has happened over the past few months is no replacement for the decision-making process—or what is going to happen over the next few years.

At the moment the waters are a little muddied, but fortunes await those who can see through the mud with any degree of clarity.

Arthur Sandles



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Midlands Electricity Board, Mr. G. H. Wood, Tel: 021-422 4000
South Wales Electricity Board, Mr. W. E. Casy, Tel: 0222 78211
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North Western Electricity Board, Mr. B. Longton, Tel: 081-834 8181
South Scotland Electricity Board, Miss E. J. Caldwell, Tel: 041-637 7177
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See a Falcon Inn—from within



AFTER ENDURING a period of 5x for a night's occupancy. So when making a profit at all was when hotel rooms could be something of a managerial built for £10,000—a 500-room triumph, the hotel industry now hotel for £5m—then 210 a night faces a less dramatic but much more what the management longer struggle. Those groups aimed to get. Once you have or single hotel operations which costs (even though site values have survived inflation and recession this far must have now declined) getting towards £20,000 a room, then you have to get £30 a night. At the moment there would seem which suggests that growth in a very limited market likely to demand, if it appears at all, is want to pay such prices. It is likely to be irregular. Any real very much the same situation upsurge is unlikely before the 1980s.

This is a long time to wait if it is only then that the £200m invested in creating major new U.K. hotel capacity since 1969 begins to earn a proper return.

Summers like last year's cannot be relied on to swell bar receipts, and in many respects hotels get the worst of national incomes policies like the £6 a week deal: the above average incomes of hotel users are shrunk, while £6 is a heavy percentage increase if it were widely adopted in an admittedly under-unionised industry where wages are low.

It would be false to assume that the trail of bankruptcies and receiverships is yet ended. Court Hotels (London) was the last quoted group to enter receivership and a study undertaken for the industry's Little Noddy—the Hotel and Catering Economic Development Committee—suggests that over the next decade more than 3,000 hotels may be forced to close.

Needs

The question is whether this survival of the fittest period is likely to produce a total U.K. bedstock which matches the needs of the next decade. Looking far enough ahead, there are those who already suggest, despite the widespread evidence of present overcapacity, that groups with good hotels on good sites when demand picks up are going to enjoy exceptional profits, high enough to tempt some into another rash of hotel construction.

While that may seem an unlikely enough scenario to be discarded for the present, the escalation of building costs has been such that, whatever present profits may be like, the replacement cost of today's hotels is rising rapidly. The traditional sum done on hotel construction runs thus: if £400,000 to encourage foreign businessmen to stay at its hotels when in Britain. But the stated amenities in the price of each room (e.g. £100) then you must be able to charge one-hundredth of sterling's weakness. THF is pur-

chased out—although it is still possible to find suitable sites and get the necessary planning permissions for a fast-food outlet. This concept has confirmed our belief in them as the natural successors in popular appeal to our traditional High Street restaurants.

It is as long ago as 1958 that "Joe" Lyons' teashops were phased out—although it is still possible to find references to them as though they still existed today, a tribute to the impact they made on the British way of life. Some years ago Lyons brought in the Jolyon restaurants in the teashops' place. This concept broadened the menu and widened the tariff as the company attempted to keep up with changing living standards and the public's bigger spending power.

Now, said Mr. Salmon, the Jolyon operation is to be phased out and "the first priority for the sites will be for use as London Steak Houses or for franchise as Wimpy, Golden Egg or other similar operations. The steak house does not qualify as a "fast food" establishment. In the business, a "fast food" establishment is understood to be a place which offers simple dishes either to be eaten on the premises or to be taken away.

Lyons has established itself as the biggest influence so far in the U.K. in this type of business. Its Wimpy International franchise operation has spread throughout the country and there are to-day 620 Wimpy Bars, 120 Golden Egg restaurants and 80 Baker's Take-away establishments. The Wimpy Bar concept has been exported to more than 35 other countries as well.

Like other successful fast-food franchise operations, the Wimpy business is very tightly controlled by central management and it almost seems that, after putting up his money, all the franchisee has to do is to manage his outlet. All the raw materials and packaging are supplied and the price of an important selection of menu items are centrally controlled along with the national advertising.

Traditionally the U.K. has not been a place to develop large chains of fast-food outlets. For many years the individually-owned fish and chip shop remained supreme. But that is all changing rapidly.

Perhaps the biggest "threat" to Wimpy, at least in the long-term, has been the arrival at



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Manager
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Swindon
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Kirk Brown
Doorman
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HOTELS AND CATERING II

A struggle for hotels



The entrance to the Holiday Inn, Birmingham.

ment records of management contracts. Besides hotels like Penta which do not any hotels, it is significant that Grand Metropolitan (despite record for good occupancy) produces hotel profits around £5m in 1976, profit nearer £3m last year, hoping for approaching this year should nevertheless see future growth coming quite a large extent from management contracts like that it has recently taken London on the Westminister Lords and the Elizabethans Kensington.

Grand Metropolitan, Trust House Forte, has a surprising resilience in returns from its most expensive London hotels, with Middle East and Euro business taking up the slack. If Americans start to like again, in anything their old free-spending in 1976, then the luxury in the capital trade should be secure.

This fairly successful among the farter (though better occupancy particularly in its cheaper Houses, did not drop its charges, pushing THF's first half loss last year), discuss the problems smaller groups. The Noddy reports on the ind due in the early summer likely to spell out a bleak age for all less operators.

Quentin Guard

'Fast food' concept catches on

MR. BRIAN SALMON, chairman of J. Lyons, the company which for many years has held a leading position in the U.K.'s "fast food" business, said recently that "the success of Wimpy and our other fast-food franchises has confirmed our belief in them as the natural successors in popular appeal to our traditional High Street restaurants."

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breakfast and service VAT extra. You can enjoy a good three course meal from as little as £1.95 inclusive of service in the Restaurants and drinks in the bars are at equally reasonable prices. Centre Hotels are located in major centres all over Britain. So next time you stay away, sample a Centre Hotel, and stay comfortably within your budget.

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HOTELS AND CATERING III

Industrial decline

INDUSTRIAL CATERING has establishments which are subsidised and the ravages of the economic recession much let this important part of the industry have been closing their operations. Look after itself at a rapid rate as long as everything is running smoothly. But the current situation is that "do-it-yourself" companies, which are some are falling and closing, some are being run by the U.K. companies, and some are being run by the industrial catering contract by the U.K. companies. The budget "Attention" is then

scattered on the establishment and its place in the company. In desperate times such as some companies face today, closing down the cafeteria can be one way of saving a few important thousand pounds. There is little or no little resistance if it is suggested to the management that they provide a management service as vital staff costs. Not the least of the savings is when management is released from the generally unpopular task of "running the staff canteen." Because it is so isolated from the mainstream of business activity in most companies, few managers are likely to want to specialise in catering. How do you help your contractor might just might be asked to provide a reasonable service at less cost?

The works cafeteria is placed sixth among usual "parks" provided in industry and is low enough down the list for its disappearance not to create too much of a stir among employees and their union representatives.

So many of the industrial catering establishments opened during the boom years of 1972-73 have now been closed down. Things are therefore depressing for the outside contractor. But surely this situation will never be as bad as between the world wars. The hundreds of industrial canteens opened just after the First World War had all closed down

before the Second World War started.

The current wave of closures is affecting the outside industrial catering companies as much as the "do-it-yourself" cafeteria.

What these companies

Merchant, for example, buy through their respective parent groups and whether purchases are made locally or centrally.

Some experiments were successful though. The frozen chip machines installed in the U.K. and some other frozen vegetables passed consumer tests with flying colours. Some equipment, such as forced-air convector ovens, also succeeded.

According to Mr. Barry Mair, of Four Square Catering and Vending, the Mars subsidiary, the modern industrial caterer must systemise the way food is prepared and served—"take the farmyard out of the kitchen" is the way he puts it.

Sometimes when a company closes down its cafeteria it uses the space—or some other available area—for a snack area: a place where employees can take their pick from a selection of food and drink vending machines.

Companies which do their own catering are also likely to have to carry extra staff to cover absence through illness or holidays in the restaurant itself and in administration. The catering organisation can instead draft in replacement staff at such times making it possible to keep down staff turnover. That was a fine argument, of course, at a time of labour shortages. And steeply rising food prices also helped promote the good times for the industrial caterers.

Biggest in the field is Gardner Merchant, a Trust Houses Forte subsidiary. Its main national competition comes from Bateman and Midland Catering, both offshoots of the Grand Metropolitan group, and Sutcliffe, part of Olympia (and, therefore, of Sterling Guarantee Trust). In spite of their powerful presence, there is still room for many smaller, locally-based companies.

The industrial caterers insist that what they really offer is better service and better facilities for the employees using a canteen. This might not actually save the customer company much money. But the such as schools which have a better caterers can certainly get "captive" consumer, such experiments had no noticeable effect. But where the eating of food did not always rely on the bulk buying effect. But where the eating power of their parent organisation could "vote with its feet"—such as in the industrial site might have the kind of

shortages produced some rather unfortunate experiments in that they did not, in the end, prove particularly successful.

Experiments with frozen complete meals and with infra-red heating of food did not always

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Up another 11, despite profit-taking

BY OUR WALL STREET CORRESPONDENT

EARLY PROFIT-TAKING was quickly absorbed on Wall Street to-day and the upward movement was resumed in active trading.

After opening 34¢ off at \$67.63, the Dow Jones Industrial Average moved ahead to \$229, for a net gain of 11.2¢. The NYSE All-Group Index further advanced 70 cents to \$30.95, while issues numbered falls by more than a three-to-one majority. Trading volume expanded 3,895 shares to 30,434.

Analysts continued to attribute the New Year's rally to indications that the recent economic recovery will persist for several months.

The Commerce Department predicted that the economic expansion will continue through the year with almost all U.S. industries benefiting from sales gains.

In the Banking Industry, a prime rate cut to 7 per cent from 7½ per cent became widely spread.

Bank shares, however, were lower on some adverse Press comment. Citicorp, parent of First National City of New York, was the most active issue and shed \$1 to \$229 on a turnover of \$68,900 shares. Chase Manhattan fell \$1 to \$21.40.

Oil and Gas jumped 33¢ to \$27.30—Southland Royalty, Mesa Petroleum and Houston Natural Gas have each announced bids for Aztec shares.

Burroughs climbed 83¢ to \$80.40.

It said worldwide orders in the fourth quarter of 1975 rose 25 per cent, from the same period a year earlier.

General Mills \$1 to \$26.10 will help a Press Conference to-morrow to preview "new developments" by the company.

Texas Instruments gained \$1 to \$100 on the introduction of a compact portable computer terminal.

Honeywell picked up \$2 to \$37.70 on plans to strengthen its position in the computer market.

General Electric lifted \$1 to \$38.50.

U.S. Steel rose \$1 to \$72.70.

General Motors \$1 to \$61.80. Dams \$4 to \$48.10. Avnet \$1 to \$13.10 and Avon Products \$2 to \$7.70.

The American SE Market Value Index moved up 1.41 to 90.23, while advances led declines by 524 to 220.

Sherwood Medical Industries rose \$1 to \$21.30 on improved prospects. States put on \$21 to \$32.50. Procter \$11 to \$10. and Kewanee Industries \$21 to \$16.

OTHER MARKETS

Canada mostly higher

Canadian Stock Markets were mostly higher in moderate trading yesterday.

The Industrial Share Index gained 0.49 to 171.19. Base Metals 0.10 to 75.40. Western Oils 2.62 to 204.54. Utilities 1.06 to 128.96 and Papers 1.11 to 100.08. But Golds

Indices

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STOCK EXCHANGE REPORT

Equity leaders ease but many good secondary gains

Index 7.2 off at 394.4 — Gilts active with gains to 1 1/8

Account Dealing Dates
Option
First Declara- Last Account
Dealing Days Dealings Day
Dec 29 Jan 8 Jan 9 Jan 20
Jan 12 Jan 22 Jan 23 Feb 3
Jan 26 Feb 5 Feb 17

Now "new" dealings may take place
from 9.30 a.m. two business days earlier.

Compared with last Friday's late burst of strength and activity in yesterday's trade in equity markets was rather sedate. Nevertheless, there was a brisk business official markings of 10,748 were the highest since April 24 last — with Gilts-edged securities easily the day's best feature. Despite profit-taking and some disappointment with the Wholesale Price Index, the Government's Gilts still closed with rises extending to 13, after showing gains ranging to 13 at one stage. The Government Securities Index advanced 0.33 more to 63.15, thus making an uninterrupted rise of 4.74 over the last seventeen trading days.

Leading equities, however, finally succumbed to profit-taking after recovering well up to 13 points in the early dealings during the course of a good two-way business. Final falls extended to 6 and sometimes more, and the FT 30-share index reacted 7.5 at the close of 394.4.

In contrast, there were many gains in secondary issues, although in quite a number of cases these reflected business transacted late last Friday. The 2nd overall showing by equities was mirrored in the 4.7 majority of rises over falls in FT quoted Industrials and by the FT Actuaries All-Share index which moved up 0.8 per cent more in a fresh 10.753 peak at 147.65. The Industrial Group, also at a 1975.76 peak, rose 1.4 per cent to 153.90.

Gilt strong again

A fair volume of profit-taking did little more than check the surge forward in British Funds which, although 1 and occasion-

ally more below the day's highest, closed with fresh gains extending to 13. More detailed assessments of the new two tap assessments of the new two tap stocks were considered highly favourable and the longs, after opening higher, immediately found renewed support which is still relatively brisk trading took the old "tap" Treasury 134 per cent, 189.41, up to 131 before closing at 137, a rise of 13 points over the past five days. The shorts were not ignored and, helped by current interest rate trends, advanced across the board. Low-coupon issues registered the largest gains which reflected short shortage, but a more important development was demand for Treasury 91 per cent, 1980, which ended nearer 96; this is the issue price for the £300m new tranche of stock to be issued this week as a short "tap".

Demand became more noticeable for investment currency and the premium rose to 134 per cent, 197.41, closing a net 13 points up at 133 per cent. Yesterday's SE conversion factor was 0.8005 (0.8041).

Banks easier

Mill's disappointment with the decision of Barclays, Midland and National Westminster in only reducing their base lending rates by 1 per cent, to 10 per cent, and so coming into line with Lloyds, brought about a slight reaction in the big four Banks. After improving initially to 135p, Barclays ran back in active trading to close 7 down on the sharp day at 131p. National Westminster declined a similar amount to 130p, after 270p, while Midland gave up 5 to 135p. Lloyds were also at 135p. Standard and Chartered were active in overseas issues, trading 515p before closing a thin discussion currency taking the net 8 higher at 135p. In the wake of the current boom in gilts, Western Australia, Emu Wine which, although 1 and occasion-

ally more below the day's highest, ahead of their respective interim assessments next Monday and spots with the aid of Press comment, BNC hardened 3 to 134p and Union hardened 10 to 137.56 peak of 139.90. Newshamill, at 136p, put on 134. Gains of 5 were scored by IDC 98.5p and PBP Industries, 138p, while David Wagon Finance 3 up at 130p.

Considering the hectic activity seen "after-hours" last Friday, the volume of trade in Insurances yesterday was disappointing. Sun Alliance shed 3 to 134p and Eagle Star were 2 lower at 132p. Among

Buildings sported many firm 4 cheaper at 133p, while GEC were 134p off at 135p, after 135p. Gains of 5 were scored by IDC 98.5p and PBP Industries, 138p, while David Wagon Finance 3 up at 130p.

Charles hardened 2 to 135p, while David French Kier to 137p. Armitage Shanks, still reflecting the trading statement which accompanied the "rights" issue proposals, edged up 2 more to 137p.

After reaching 1975.76 peak of 137p, ICI returned to Friday's closing level of 134p. Elsewhere in Chemicals, Com. Env., 131.5p, finished 3 better at 135p and Fisons closed 5 to the good at 137p.

Leading Stores closed with mixed movements following Press suggestions that the high level of trade achieved so far in the January sales seems to be slowing down. Marks and Spencer declined 3 to 138p, while Coss and Bonsai 130p, while a penny was added to 131p. A finished 3 better at 135p and Fisons closed 5 to the good at 137p.

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Hawker, 137p, resisted to a degree, losing only 4 of Friday's rise of 12, but Tube Investments and GKN were reactionary, both falling 6 to respective closer of 130p and 127p. Engineers otherwise presented widespread firmness, with gains extending to 138. TCI were raised that much to 130p, while Press comment was advanced 1 to 135p, while a penny was added to 131p. A finished 3 better at 135p and Fisons closed 5 to the good at 137p.

Less Service featured Motors and Distributors, closing 31 higher at 136. Plaxtons (Scarborough) rose 5 to 135p, while Turner Manufacturing closed a penny firm at 137.5p peak of 139p following the preliminary results. Yarrow eased 3 to 124p yesterday.

Firms sported some good gains. Westinghouse improved 3 to 137p in active trading, while Currys 130p, and A. & G. 131p, both 130p, and around 8 better. Henderson-Kent responded to Press comment with a rise of 4 to 132p, while similar improvements were recorded by Austin Reed 131p, and Wilkinson-Barrow 130p. Courts Bros. A were raised 8 to 138p. Amherst Day were quoted ex the "rights" issue at 139p, while the new nil paid shares opened and closed at 138p, gaining 6 following a 138p price. Strong & Fisher continued firm in Shoes, rising 4 more to 134p for a two-day rise of 10.

After last Friday's late advance, good trading was maintained at 220p. Awaiting news of the 13th, the market was 134p. After last Friday's late advance, the Electrical leaders improved

fresh before reacting to close at the day's lowest. Plessey finished 134p cheaper at 133p, while GEC were 134p off at 135p, after 135p. Gains of 5 were scored by IDC 98.5p and PBP Industries, 138p, while David Wagon Finance 3 up at 130p.

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FINANCIAL TIMES STOCK INDICES

	Jan. 12	Jan. 13	Jan. 14	Jan. 15	Jan. 16	Jan. 17
Government Secs.	65.15	62.00	61.01	60.62	60.50	60.40
Fixed Interest	62.18	61.33	60.71	60.16	60.01	59.91
Industrials	394.4	401.6	390.5	389.4	388.6	387.6
Gold Mines	222.5	227.9	232.9	234.6	235.0	235.4
Gold, Inv. Triv. &c.	5.34	5.26	5.19	5.02	5.00	5.00
Marketing & Trading	14.89	14.68	15.05	15.08	15.29	15.32
P. & G. Industries	9.65	9.99	9.75	9.73	9.62	9.62
Dealing marked	10.46	8.147	8.147	8.147	8.147	8.147
Bankers & Brokers	—	—	94.45	91.54	105.66	97.17
Bankers & Brokers	—	—	81.78	81.70	81.41	81.38
Bankers & Brokers	—	—	81.40	81.35	81.35	81.35

10 a.m. 20.3. 11 a.m. 21.3. 12 a.m. 22.3. 1 p.m. 23.3. 2 p.m. 24.3. 3 p.m. 25.3. 4 p.m. 26.3. 5 p.m. 27.3. 6 p.m. 28.3. 7 p.m. 29.3. 8 p.m. 30.3. 9 p.m. 31.3. 10 p.m. 32.3. 11 p.m. 33.3. 12 a.m. 34.3. 1 p.m. 35.3. 2 p.m. 36.3. 3 p.m. 37.3. 4 p.m. 38.3. 5 p.m. 39.3. 6 p.m. 40.3. 7 p.m. 41.3. 8 p.m. 42.3. 9 p.m. 43.3. 10 p.m. 44.3. 11 p.m. 45.3. 12 a.m. 46.3. 1 p.m. 47.3. 2 p.m. 48.3. 3 p.m. 49.3. 4 p.m. 50.3. 5 p.m. 51.3. 6 p.m. 52.3. 7 p.m. 53.3. 8 p.m. 54.3. 9 p.m. 55.3. 10 p.m. 56.3. 11 p.m. 57.3. 12 a.m. 58.3. 1 p.m. 59.3. 2 p.m. 60.3. 3 p.m. 61.3. 4 p.m. 62.3. 5 p.m. 63.3. 6 p.m. 64.3. 7 p.m. 65.3. 8 p.m. 66.3. 9 p.m. 67.3. 10 p.m. 68.3. 11 p.m. 69.3. 12 a.m. 70.3. 1 p.m. 71.3. 2 p.m. 72.3. 3 p.m. 73.3. 4 p.m. 74.3. 5 p.m. 75.3. 6 p.m. 76.3. 7 p.m. 77.3. 8 p.m. 78.3. 9 p.m. 79.3. 10 p.m. 80.3. 11 p.m. 81.3. 12 a.m. 82.3. 1 p.m. 83.3. 2 p.m. 84.3. 3 p.m. 85.3. 4 p.m. 86.3. 5 p.m. 87.3. 6 p.m. 88.3. 7 p.m. 89.3. 8 p.m. 90.3. 9 p.m. 91.3. 10 p.m. 92.3. 11 p.m. 93.3. 12 a.m. 94.3. 1 p.m. 95.3. 2 p.m. 96.3. 3 p.m. 97.3. 4 p.m. 98.3. 5 p.m. 99.3. 6 p.m. 100.3. 7 p.m. 101.3. 8 p.m. 102.3. 9 p.m. 103.3. 10 p.m. 104.3. 11 p.m. 105.3. 12 a.m. 106.3. 1 p.m. 107.3. 2 p.m. 108.3. 3 p.m. 109.3. 4 p.m. 110.3. 5 p.m. 111.3. 6 p.m. 112.3. 7 p.m. 113.3. 8 p.m. 114.3. 9 p.m. 115.3. 10 p.m. 116.3. 11 p.m. 117.3. 12 a.m. 118.3. 1 p.m. 119.3. 2 p.m. 120.3. 3 p.m. 121.3. 4 p.m. 122.3. 5 p.m. 123.3. 6 p.m. 124.3. 7 p.m. 125.3. 8 p.m. 126.3. 9 p.m. 127.3. 10 p.m. 128.3. 11 p.m. 129.3. 12 a.m. 130.3. 1 p.m. 131.3. 2 p.m. 132.3. 3 p.m. 133.3. 4 p.m. 134.3. 5 p.m. 135.3. 6 p.m. 136.3. 7 p.m. 137.3. 8 p.m. 138.3. 9 p.m. 139.3. 10 p.m. 140.3. 11 p.m. 141.3. 12 a.m. 142.3. 1 p.m. 143.3. 2 p.m. 144.3. 3 p.m. 145.3. 4 p.m.

Left-wingers shelve 'cuts' document

BY PHILIP RAWSTORNE

LEFT-WING members of balance and to give an overall Labour's Home Policy Committee sense of priorities. "If we fail to do this," it says, "there will be a danger that our policy statements will lack coherence and Government expenditure cuts, indeed, lack credibility."

The document is to be "left on the table" until further research papers analysing specific areas of Government spending have been prepared. Attempts by Mr. Frank Allain, one of the Left-wing members of the committee, to delete parts of the document supporting curbs on public spending were checked by Mr. Anthony Wedgwood Benn, the committee chairman.

"If you put a body in the margin you don't go in and start amputating bits of limb," said Mr. Wedgwood Benn.

Two other Left-wingers, Mr. Ian Mikardo and Mrs. Judith Hart, joined in the attacks on the document's analysis, which concluded with a warning to the party's policy-makers that Labour's election programme could not be fully implemented without increases of nearly 10 per cent in all rates of taxation.

Realism

Right-wing members of the committee, who had privately welcomed the document as evidence of a growing realism within the party about the limitations imposed on the Government by the economic situation, had to accept that there was no hope of securing approval for the report.

They agreed to shelve the paper until further research documents had been prepared on fields of public expenditure.

The document considered by the committee states that it is essential to put all the party's expenditure proposals in

U.K. rate of inflation down to 14%-15%

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

THE RATE OF U.K. inflation as measured by the wholesale output price index eased to 14.15 per cent in the closing months of 1975, compared with year-on-year increases of 25.26 per cent recorded earlier in the year.

The index, which records the average prices of goods leaving the factory gates, rose by 1.1 per cent in December. Half this increase was due to the earlier rise in oil prices.

Pressure on food

At the same time, on the input side, the average wholesale price increase of materials and fuel bought by manufacturing industry was less in December than in earlier months at 1 per cent, compared with 6.1 per cent in the last quarter as a whole.

Behind both the input and output indices in recent months is a faster rate of reduction in non-food sector prices, but

• Other economic statistics not

yesterday confirm the depressed state of retail trade in the closing months of 1975.

At 105.8 (base 1971=100) the official volume index of retail sales was lower than the provisional estimate of 106.1.

Retail drop

Total retail trade was some 1.1 per cent lower in October and November than during the second and third quarters of 1973, and 5.1 per cent down on the peak levels reached in the closing months of 1974 and first quarter.

In general the indices will be welcomed as bearing out the improved picture which has been evident for some months.

But on the input side they confirm that the days when material and fuel prices fell or stagnated during a recession are gone. During the 12 months December 1974 to December 1975 the materials index rose 15 per cent.

• Editorial comment Page 16

Iceland threatens to leave Nato

By Jon H. Magnusson
in Reykjavik
and Robin Reeves
in Brussels

THE DISPUTE over fishing rights between Iceland and the U.K. intensified yesterday when an Icelandic Government official warned that Iceland could leave Nato—and break off diplomatic relations with Britain "in the next few days."

Iceland's Ambassador to Nato, Mr. Tomas Tomasson, warned in Brussels that his country would reconsider its membership of the alliance if Royal Navy ships did not leave Icelandic waters soon—as a prior condition before opening any negotiations to end the cod war.

Further indication of growing tension came with yesterday's confirmation that Dr. Joseph Luns, Nato Secretary-General, would arrive in Reykjavik tomorrow.

In Reykjavik, Mr. Olafur Johannesson, Minister of Justice and Acting Minister of Foreign Affairs, said yesterday that everything indicates that Iceland will break off diplomatic relations with the U.K. "in the next few days."

Iceland's Cabinet is waiting for formal report on the last incident last Friday between a British frigate and an Icelandic coastguard vessel before it decides.

Appeal

The Nato Ambassador's thinly-veiled threat to withdraw from the alliance was delivered in a tough speech to a special session of the Nato Council, the top political body of the alliance, called at the Icelandic Government's request. Mr. Tomasson told a Press conference later that "we will not accept for much longer being rammed by public vessels of the U.K., a member of the alliance."

After discussions lasting two days, the council issued a statement appealing to both sides to exercise the utmost restraint in the dispute, which was "not only harmful to relations between two allied countries but also to the alliance as a whole."

It also expressed the hope that the role of mediation being taken up by Dr. Joseph Luns, Nato Secretary-General, which was confirmed, would promote the urgently required dialogue.

One of the objects of the negotiations, it was suggested, was to ensure that the executives who know the country should continue to manage it, although no doubt the will arrange to monitor its affairs closely.

Such a large number of banks spread so widely internationally, they include the European—

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